FINANCIAL STATEMENTS AND INDEPENDENT AUDITOR'S REPORT

FOR THE YEAR ENDED DECEMBER 31, 2024

Independent Auditor's Report

To the Shareholders and Board of Directors of Infraset Public Company Limited

Opinion

I have audited the financial statements in which the equity method is applied and separate financial statements of Infraset Public Company Limited, which comprise the statement of financial position in which the equity method is applied and separate statement of financial position as at December 31, 2024, the statement of comprehensive income in which the equity method is applied and separate statement of comprehensive income, statement of changes in shareholders' equity in which the equity method is applied and separate statement of changes in shareholders' equity and statement of cash flows in which the equity method is applied and separate statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information.

In my opinion, the accompanying financial statements in which the equity method is applied and separate financial statements referred to above present fairly, in all material respects, the financial position in which the equity method is applied and separate financial position of Infraset Public Company Limited as at December 31, 2024, and their financial performance in which the equity method is applied and separate financial performance and their cash flows in which the equity method is applied and separate cash flows for the year then ended, in accordance with Thai Financial Reporting Standards (TFRSs).

Basis for Opinion

I conducted my audit in accordance with Thai Standards on Auditing (TSAs). My responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of my report. I am independent of the Company in accordance with the Code of Ethics for Professional Accountants including Independence Standards issued by the Federation of Accounting Professions (Code of Ethics for Professional Accountants) that are relevant to my audit of the financial statements, and I have fulfilled my other ethical responsibilities in accordance with the Code of Ethics for Professional Accountants. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Key Audit Matters

Key audit matters are those matters that, in my professional judgment, were of most significance in my audit of the financial statements in which the equity method is applied and separate financial statements of the current year. These matters were addressed in the context of my audit of the financial statements in which the equity method is applied and separate financial statements as a whole, and in forming my opinion thereon, and I do not provide a separate opinion on these matters.

Revenue Recognition for Services

Risk

The Company has disclosed its policies on recognition of revenue from construction of data center and information technology, infrastructure, telecommunications and transportation infrastructure, an estimation of services project costs and allowances for loss on construction projects in Notes to Financial Statements No. 4 and 5. I identified the recognition of revenue from construction services and the estimated possible losses from service contracts as areas of significant risk in my audit because revenue amounts from construction of data center and information technology, infrastructure, telecommunications and transportation infrastructure that the Company recognizes over time from services in each period forms a significant portion of the Company's total revenue. In addition, the process of measurement, the determination of appropriate timing of recognition, and the estimation of anticipated losses are areas that require that management exercise significant judgment in order to assess the percentage of completion, the probability of loss, and the measurement of anticipated loss. Therefore, risks exist with respect to amounts and timing of the recognition of revenue and provisions for anticipated losses on projects.

Auditor's Response

I assessed and tested the internal controls put in place by the Company with respect to entering into contracts, estimates of project costs and revisions thereto, recognition of revenue and estimation of percentage of completion and anticipated losses under contracts by interviewing responsible executives, gaining an understanding of the controls and selecting representative samples to test the operation of the designed controls.

I also selected major contracts, randomly selected additional samples, and:

- Read the contracts to consider the conditions relating to revenue recognition.
- Inquired with the Company's engineers/project managers about the terms of and risks associated with these contracts in relation to revenue recognition and estimates of anticipated loss.
- Inquired with the Company's engineers/project managers to gain an understanding of the Company's process to assess the percentage of completion and cost estimates for projects, compared estimates of project costs to the project budgets approved by the authorized person, and on a sampling basis, examined relevant documents and considered the rationale for budget revisions, compared past estimates with actual project costs in order to evaluate the competency of project management to estimate project costs, checked actual costs to supporting documents and performed an analytical review to compare the percentage of completion estimated by the Company's engineers/project managers to the percentage of completion derived from the actual costs incurred.

- Evaluated the anticipated losses from projects assessed by the Company management through a comparative analysis of the actual cost incurred to the cost estimates for projects.
- Tested the calculation of the percentage of completion based on actual construction costs incurred.
- Examined the accounting transactions related to revenue recognition recorded through journal vouchers, in order to detect any irregularities.
- Reviewed disclosures made in the Notes to Financial Statements with respect to the basis of revenue recognition and the estimation of anticipated losses.

Other Information

Management is responsible for the other information. The other information comprises the information include in Annual Report, but does not include the financial statements and my auditor's report thereon. The Annual Report for the year is expected to be made available to me after the date of this auditor's report.

My opinion on the financial statements in which the equity method is applied and separate financial statements does not cover the other information and I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit or otherwise appears to be materially misstated.

When I read the Annual Report, if I conclude that there is a material misstatement therein, I am required to communicate the matter to those charged with governance for correction of the misstatement.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in which the equity method is applied and separate financial statements in accordance with Thai Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements in which the equity method is applied and separate financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to obtain reasonable assurance about whether the financial statements in which the equity method is applied and separate financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with TSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with TSAs, I exercise professional judgment and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial statements in which the equity method is applied and separate financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements in which the equity method is applied and separate financial statements, including the disclosures, and whether the financial statements in which the equity method is applied and separate financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the company to express an opinion on the financial statements in which the equity method is applied. I am responsible for the direction, supervision and performance of the group audit. I remain solely responsible for my audit opinion.

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide those charged with governance with a statement that I have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, the auditor determines those matters that were of most significance in the audit of the financial statements in which the equity method is applied and separate financial statements of the current year and are therefore the key audit matters. The auditor describes these matters in the auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, I determine that a matter should not be communicated in my report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

(Kanittha Siripattanasomchai) Certified Public Accountant Registration Number 10837 ANS Audit Co., Ltd. Bangkok, February 11, 2025

STATEMENTS OF FINANCIAL POSITION

AS AT DECEMBER 31, 2024

| | | Unit : Baht | | | | | |
|---|-------|------------------|------------------|------------------|------------------|--|--|
| | | Financial stater | nents in which | | | | |
| | | the equity met | hod is applied | Separate finan | cial statements | | |
| | Notes | 2024 | 2023 | 2024 | 2023 | | |
| Assets | | | | | | | |
| Current assets | | | | | | | |
| Cash and cash equivalents | 7 | 117,856,511.32 | 225,127,249.18 | 117,856,511.32 | 225,127,249.18 | | |
| Trade and other current receivables | 6, 8 | 634,753,835.15 | 542,265,145.95 | 634,753,835.15 | 542,265,145.95 | | |
| Current portion of installment contract receivables | 9 | 186,250,843.03 | 75,684,938.36 | 186,250,843.03 | 75,684,938.36 | | |
| Current contract assets | 10.1 | 972,960,171.41 | 92,908,206.66 | 972,960,171.41 | 92,908,206.66 | | |
| Inventories | | 257,557.00 | - | 257,557.00 | - | | |
| Other current financial assets | 11 | | 401,733,199.41 | - | 401,733,199.41 | | |
| Total current assets | | 1,912,078,917.91 | 1,337,718,739.56 | 1,912,078,917.91 | 1,337,718,739.56 | | |
| Non-current assets | | | | | | | |
| Other non-current financial assets | 31.2 | 82,660,715.84 | 76,104,646.81 | 82,660,715.84 | 76,104,646.81 | | |
| Investment in associate | 12 | 1,325,011.11 | - | 1,500,000.00 | - | | |
| Installment contract receivables | 9 | 282,712,225.05 | 360,747,360.93 | 282,712,225.05 | 360,747,360.93 | | |
| Non-current contract assets | 10.1 | 447,882.92 | 747,800.00 | 447,882.92 | 747,800.00 | | |
| Property, plant and equipment | 13 | 90,219,194.22 | 72,493,459.84 | 90,219,194.22 | 72,493,459.84 | | |
| Right-of-use assets | 6, 14 | 8,954,676.09 | 11,280,270.85 | 8,954,676.09 | 11,280,270.85 | | |
| Intangible assets | 15 | 1,865,462.67 | 1,931,539.02 | 1,865,462.67 | 1,931,539.02 | | |
| Deposits for fixed assets | | 460,000.00 | - | 460,000.00 | - | | |
| Deferred tax assets | 16 | 6,154,474.67 | 2,249,666.01 | 6,154,474.67 | 2,249,666.01 | | |
| Other non-current assets | 6,17 | 4,330,449.00 | 24,345,608.45 | 4,330,449.00 | 24,345,608.45 | | |
| Total non-current assets | | 479,130,091.57 | 549,900,351.91 | 479,305,080.46 | 549,900,351.91 | | |
| Total assets | | 2,391,209,009.48 | 1,887,619,091.47 | 2,391,383,998.37 | 1,887,619,091.47 | | |

..... Director

......Director

(Mr. Sakboworn Pukkanasut)

STATEMENTS OF FINANCIAL POSITION

AS AT DECEMBER 31, 2024

| | | Unit : Baht | | | | | |
|--|-------|------------------|----------------|-------------------------------|----------------|--|--|
| | | Financial statem | ents in which | | | | |
| | | the equity meth | od is applied | Separate financial statements | | | |
| | Notes | 2024 | 2023 | 2024 | 2023 | | |
| Liabilities and shareholders' equity | | | | | | | |
| Current liabilities | | | | | | | |
| Short-term loans from financial institutions | 18 | 181,649,801.24 | - | 181,649,801.24 | - | | |
| Trade and other current payables | 6, 19 | 640,815,654.46 | 313,739,251.56 | 640,815,654.46 | 313,739,251.56 | | |
| Current contract liabilities | 10.2 | 822,385.71 | 274,686.04 | 822,385.71 | 274,686.04 | | |
| Current portion of long-term loan | | | | | | | |
| from a financial institution | 20 | 57,095,083.19 | 57,063,075.37 | 57,095,083.19 | 57,063,075.37 | | |
| Current portion of lease liabilities | 6, 21 | 4,455,462.75 | 4,220,480.01 | 4,455,462.75 | 4,220,480.01 | | |
| Income tax payables | | 4,214,164.04 | - | 4,214,164.04 | - | | |
| Total current liabilities | | 889,052,551.39 | 375,297,492.98 | 889,052,551.39 | 375,297,492.98 | | |
| Non-current liabilities | | | | | | | |
| Retention payables | | 4,602,013.25 | 5,304,052.16 | 4,602,013.25 | 5,304,052.16 | | |
| Long-term loan from a financial institution | 20 | 57,122,854.86 | 114,217,938.05 | 57,122,854.86 | 114,217,938.05 | | |
| Lease liabilities | 6, 21 | 5,888,963.04 | 8,710,104.75 | 5,888,963.04 | 8,710,104.75 | | |
| Non-current provisions for employee benefits | 22 | 9,114,786.00 | 8,053,804.00 | 9,114,786.00 | 8,053,804.00 | | |
| Total non-current liabilities | | 76,728,617.15 | 136,285,898.96 | 76,728,617.15 | 136,285,898.96 | | |
| Total liabilities | | 965,781,168.54 | 511,583,391.94 | 965,781,168.54 | 511,583,391.94 | | |

......Director

......Director

(Mr. Sakboworn Pukkanasut)

STATEMENTS OF FINANCIAL POSITION

AS AT DECEMBER 31, 2024

| | | | Unit : Baht | | | | | |
|---|-------|------------------|------------------|------------------|------------------|--|--|--|
| | | Financial state | ments in which | | | | | |
| | | the equity me | thod is applied | Separate finan | cial statements | | | |
| | Notes | 2024 | 2023 | 2024 | 2023 | | | |
| Shareholders' equity | | | | | | | | |
| Share capital | | | | | | | | |
| Registered | | | | | | | | |
| 923,999,949 ordinary shares at Baht 0.50 each | | 461,999,974.50 | 461,999,974.50 | 461,999,974.50 | 461,999,974.50 | | | |
| Issued and fully paid-up | | | | | | | | |
| 812,773,031 ordinary shares at Baht 0.50 each | | 406,386,515.50 | 406,386,515.50 | 406,386,515.50 | 406,386,515.50 | | | |
| Premium on ordinary shares | | 665,756,329.12 | 665,756,329.12 | 665,756,329.12 | 665,756,329.12 | | | |
| Surplus on share-based payment transactions | | 6,430,993.00 | 6,430,993.00 | 6,430,993.00 | 6,430,993.00 | | | |
| Retained earnings | | | | | | | | |
| Appropriated | | | | | | | | |
| Legal reserve | 24 | 46,199,997.45 | 46,199,997.45 | 46,199,997.45 | 46,199,997.45 | | | |
| Unappropriated | | 300,654,005.87 | 251,261,864.46 | 300,828,994.76 | 251,261,864.46 | | | |
| Total shareholders' equity | | 1,425,427,840.94 | 1,376,035,699.53 | 1,425,602,829.83 | 1,376,035,699.53 | | | |
| Total liabilities and shareholders' equity | | 2,391,209,009.48 | 1,887,619,091.47 | 2,391,383,998.37 | 1,887,619,091.47 | | | |
| | | | | | | | | |

..... Director

..... Director

(Mr. Sakboworn Pukkanasut)

STATEMENTS OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED DECEMBER 31, 2024

| | | Unit : Baht | | | | | |
|--|--------------|------------------------------|------------------|------------------|------------------|--|--|
| | _ | Financial statem | ents in which | | | | |
| | _ | the equity method is applied | | Separate financi | al statements | | |
| | Notes | 2024 | 2023 | 2024 | 2023 | | |
| | 4, 6, 27, 28 | | | | | | |
| Revenues | | | | | | | |
| Revenues from sales | | 89,334,280.00 | 526,539,196.00 | 89,334,280.00 | 526,539,196.00 | | |
| Revenues from services | | 1,854,814,424.64 | 1,105,358,901.92 | 1,854,814,424.64 | 1,105,358,901.92 | | |
| Other income | _ | 29,972,162.40 | 26,033,335.33 | 29,972,162.40 | 26,033,335.33 | | |
| Total revenues | _ | 1,974,120,867.04 | 1,657,931,433.25 | 1,974,120,867.04 | 1,657,931,433.25 | | |
| Expenses | | | | | | | |
| Cost of sales | | 85,732,515.71 | 493,925,845.44 | 85,732,515.71 | 493,925,845.44 | | |
| Cost of services | 32 | 1,696,937,016.44 | 952,977,996.74 | 1,696,937,016.44 | 952,977,996.74 | | |
| Distribution costs | 32 | 6,744,916.17 | 8,619,355.33 | 6,744,916.17 | 8,619,355.33 | | |
| Administrative expenses | 32 | 74,749,129.76 | 56,770,298.92 | 74,749,129.76 | 56,770,298.92 | | |
| Reversal of employee incentive expenses | 19, 32 | (10,400,961.66) | (1,488,947.71) | (10,400,961.66) | (1,488,947.71) | | |
| Total expenses | | 1,853,762,616.42 | 1,510,804,548.72 | 1,853,762,616.42 | 1,510,804,548.72 | | |
| Profit from operating activities | | 120,358,250.62 | 147,126,884.53 | 120,358,250.62 | 147,126,884.53 | | |
| Finance costs | | (8,401,461.05) | (8,144,781.82) | (8,401,461.05) | (8,144,781.82) | | |
| Share of loss from investment in associate | 12 | (174,988.89) | - | - | - | | |
| Profit before income tax | | 111,781,800.68 | 138,982,102.71 | 111,956,789.57 | 138,982,102.71 | | |
| Income tax expenses | 16 | (22,864,211.32) | (29,826,258.21) | (22,864,211.32) | (29,826,258.21) | | |
| Profit for the year | | 88,917,589.36 | 109,155,844.50 | 89,092,578.25 | 109,155,844.50 | | |
| Other comprehensive income: | | | | | | | |
| Items that will not be reclassified subsequently to profit | or loss | | | | | | |
| Actuarial gains - net from income tax | - | 1,112,793.60 | - | 1,112,793.60 | - | | |
| Total comprehensive income for the year | = | 90,030,382.96 | 109,155,844.50 | 90,205,371.85 | 109,155,844.50 | | |
| Earnings per share | 26 | | | | | | |
| Basic earnings per share | - | 0.11 | 0.14 | 0.11 | 0.14 | | |
| Diluted earnings per share | - | 0.11 | 0.14 | 0.11 | 0.14 | | |

..... Director

..... Director

(Mr. Sakboworn Pukkanasut)

STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY

FOR THE YEAR ENDED DECEMBER 31, 2024

| | | | Unit : Baht | | | | | | |
|---|------------|--------------------|--------------------|---------------------|---------------------------|-------------------|-------------------------|------------------|--|
| | | | | Financial state | nents in which the equity | nethod is applied | | | |
| | | | | | | | Other components | | |
| | | | | _ | Retained e | arnings | of shareholders' equity | | |
| | | | | Surplus on | | | | | |
| | | Issued and paid-up | Premiums | share-based payment | Appropriated | | Actuarial gains - net | | |
| | Notes | share capial | on ordinary shares | transactions | Legal reserve | Unappropriated | from income tax | Total | |
| Balance as at January 1, 2024 | | 406,386,515.50 | 665,756,329.12 | 6,430,993.00 | 46,199,997.45 | 251,261,864.46 | - | 1,376,035,699.53 | |
| Dividend paid | 25.1 | - | - | - | - | (40,638,241.55) | - | (40,638,241.55) | |
| Total comprehensive income for the year | | - | - | - | - | 88,917,589.36 | 1,112,793.60 | 90,030,382.96 | |
| Transferred to retained earnings | | - | - | - | - | 1,112,793.60 | (1,112,793.60) | - | |
| Balance as at December 31, 2024 | | 406,386,515.50 | 665,756,329.12 | 6,430,993.00 | 46,199,997.45 | 300,654,005.87 | - | 1,425,427,840.94 | |
| | | | | | | | | | |
| Balance as at January 1, 2023 | | 375,083,155.50 | 571,846,249.12 | 6,430,993.00 | 41,803,423.35 | 214,363,459.65 | - | 1,209,527,280.62 | |
| Warrants | 23 | 31,303,360.00 | 93,910,080.00 | - | - | - | - | 125,213,440.00 | |
| Legal reserve | | - | - | - | 4,396,574.10 | (4,396,574.10) | - | - | |
| Dividend paid | 25.2, 25.3 | - | - | - | - | (67,860,865.59) | - | (67,860,865.59) | |
| Total comprehensive income for the year | | - | - | | _ | 109,155,844.50 | - | 109,155,844.50 | |
| Balance as at December 31, 2023 | | 406,386,515.50 | 665,756,329.12 | 6,430,993.00 | 46,199,997.45 | 251,261,864.46 | - | 1,376,035,699.53 | |

..... Director

..... Director

(Mr. Sakboworn Pukkanasut)

STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY

FOR THE YEAR ENDED DECEMBER 31, 2024

| | | | Unit : Baht | | | | | |
|---|------------|--------------------|--------------------|---------------------|------------------------|-----------------|-------------------------|------------------|
| | | | | Se | parate financial state | ments | | |
| | | | | | | | Other components | |
| | | | | | Retained | earnings | of shareholders' equity | |
| | | | | Surplus on | | | | |
| | | Issued and paid-up | Premiums | share-based payment | Appropriated | | Actuarial gains - net | |
| | Notes | share capial | on ordinary shares | transactions | Legal reserve | Unappropriated | from income tax | Total |
| Balance as at January 1, 2024 | | 406,386,515.50 | 665,756,329.12 | 6,430,993.00 | 46,199,997.45 | 251,261,864.46 | - | 1,376,035,699.53 |
| Dividend paid | 25.1 | - | - | - | - | (40,638,241.55) | - | (40,638,241.55) |
| Total comprehensive income for the year | | - | - | - | - | 89,092,578.25 | 1,112,793.60 | 90,205,371.85 |
| Transferred to retained earnings | | | | - | - | 1,112,793.60 | (1,112,793.60) | - |
| Balance as at December 31, 2024 | | 406,386,515.50 | 665,756,329.12 | 6,430,993.00 | 46,199,997.45 | 300,828,994.76 | - | 1,425,602,829.83 |
| | | | | | | | | |
| Balance as at January 1, 2023 | | 375,083,155.50 | 571,846,249.12 | 6,430,993.00 | 41,803,423.35 | 214,363,459.65 | - | 1,209,527,280.62 |
| Warrants | 23 | 31,303,360.00 | 93,910,080.00 | - | - | - | - | 125,213,440.00 |
| Legal reserve | | - | - | - | 4,396,574.10 | (4,396,574.10) | - | - |
| Dividend paid | 25.2, 25.3 | - | - | - | - | (67,860,865.59) | - | (67,860,865.59) |
| Total comprehensive income for the year | | | | | | 109,155,844.50 | | 109,155,844.50 |
| Balance as at December 31, 2023 | | 406,386,515.50 | 665,756,329.12 | 6,430,993.00 | 46,199,997.45 | 251,261,864.46 | - | 1,376,035,699.53 |
| | | | | | | | | |

..... Director

...... Director

(Mr. Sakboworn Pukkanasut)

STATEMENTS OF CASH FLOWS

FOR THE YEAR ENDED DECEMBER 31, 2024

| | Unit : Baht | | | | |
|---|------------------|------------------|------------------|------------------|--|
| | Financial statem | ents in which | | | |
| | the equity meth | nod is applied | Separate financ | ial statements | |
| | 2024 | 2023 | 2024 | 2023 | |
| Cash flows from operating activities: | | | | | |
| Profit for the year | 88,917,589.36 | 109,155,844.50 | 89,092,578.25 | 109,155,844.50 | |
| Adjustments to reconcile profit for the year to cash provided by (used in): | | | | | |
| Depreciation and amortization | 13,502,562.94 | 10,522,274.98 | 13,502,562.94 | 10,522,274.98 | |
| Allowance for expected credit losses on contract assets | 651,412.96 | - | 651,412.96 | - | |
| Allowance for expected credit losses on installment contract receivables | 18,354,924.19 | - | 18,354,924.19 | - | |
| Write-off of other current receivables | - | 2,326,435.88 | - | 2,326,435.88 | |
| Loss on disposal and write-off of assets | 273,793.93 | 682.03 | 273,793.93 | 682.03 | |
| Loss on cancellation of lease liabilities | 117,811.62 | - | 117,811.62 | - | |
| Gain on disposal of other current financial assets | (7,970,231.47) | (171,488.02) | (7,970,231.47) | (171,488.02) | |
| Unrealized gain on other current financial assets revaluation | - | (1,623,260.17) | - | (1,623,260.17) | |
| Non-current provisions for employee benefits | 2,451,974.00 | 2,066,840.00 | 2,451,974.00 | 2,066,840.00 | |
| Interest income | (21,293,014.55) | (23,962,587.01) | (21,293,014.55) | (23,962,587.01) | |
| Financial costs | 8,401,461.05 | 8,144,781.82 | 8,401,461.05 | 8,144,781.82 | |
| Share of loss from investment in associate | 174,988.89 | - | - | - | |
| Income tax expenses | 22,864,211.32 | 29,826,258.21 | 22,864,211.32 | 29,826,258.21 | |
| Profit from operating activities before changes | | | | | |
| in operating assets and liabilities | 126,447,484.24 | 136,285,782.22 | 126,447,484.24 | 136,285,782.22 | |
| Operating assets (increase) decrease: | | | | | |
| Inventories | (257,557.00) | 48,400.00 | (257,557.00) | 48,400.00 | |
| Trade and other current receivables | (165,210,685.15) | (316,621,953.64) | (165,210,685.15) | (316,621,953.64) | |
| Installment contract receivables | 54,651,999.82 | 144,249,728.76 | 54,651,999.82 | 144,249,728.76 | |
| Current contract assets | (880,703,377.71) | 294,598,287.73 | (880,703,377.71) | 294,598,287.73 | |
| Non-current contract assets | 299,917.08 | (522,800.00) | 299,917.08 | (522,800.00) | |
| Other non-current assets | 387,563.02 | (2,597,628.00) | 387,563.02 | (2,597,628.00) | |
| | | | | | |

......Director

...... Director

(Mr. Sakboworn Pukkanasut)

STATEMENTS OF CASH FLOWS

FOR THE YEAR ENDED DECEMBER 31, 2024

| | Unit : Baht | | | | | |
|---|------------------|------------------|------------------|------------------|--|--|
| | Financial statem | nents in which | | | | |
| | the equity meth | nod is applied | Separate financ | ial statements | | |
| | 2024 | 2023 | 2024 | 2023 | | |
| Cash flows from operating activities: | | | | | | |
| Profit for the year | 88,917,589.36 | 109,155,844.50 | 89,092,578.25 | 109,155,844.50 | | |
| Operating liabilities increase (decrease): | | | | | | |
| Trade and other current payables | 325,599,578.60 | 97,993,641.96 | 325,599,578.60 | 97,993,641.96 | | |
| Contract liabilities | 547,699.67 | (4,499,338.92) | 547,699.67 | (4,499,338.92) | | |
| Retention payables | (702,038.91) | (1,323,240.26) | (702,038.91) | (1,323,240.26) | | |
| Cash provided by (used in) operating activities | (538,939,416.34) | 347,610,879.85 | (538,939,416.34) | 347,610,879.85 | | |
| Employee benefit obligations paid | - | (291,904.00) | - | (291,904.00) | | |
| Interest income | 1,604,486.45 | 1,346,809.76 | 1,604,486.45 | 1,346,809.76 | | |
| Interest paid | (8,295,030.08) | (8,091,768.40) | (8,295,030.08) | (8,091,768.40) | | |
| Income tax paid | (16,332,626.66) | (37,291,999.20) | (16,332,626.66) | (37,291,999.20) | | |
| Net cash from (used in) operating activities | (561,962,586.63) | 303,282,018.01 | (561,962,586.63) | 303,282,018.01 | | |
| Cash flows from investing activities: | | | | | | |
| Cash received from disposal of other current financial assets | 916,795,305.49 | 120,347,941.55 | 916,795,305.49 | 120,347,941.55 | | |
| Cash paid for acquisition of other current financial assets | (507,091,874.61) | (450,000,000.00) | (507,091,874.61) | (450,000,000.00) | | |
| Cash paid for acquisition of investment in associate | (1,500,000.00) | - | (1,500,000.00) | - | | |
| Cash received from disposal of fixed assets | 21,837.73 | - | 21,837.73 | - | | |
| Cash paid for acquisition of fixed assets | (24,395,485.96) | (1,375,922.37) | (24,395,485.96) | (1,375,922.37) | | |
| Cash paid for acquisition of intangible assets | (443,334.04) | (992,769.00) | (443,334.04) | (992,769.00) | | |
| Cash paid for deposits for fixed assets | (460,000.00) | - | (460,000.00) | - | | |
| Increase in other non-current financial assets | (6,556,069.03) | (20,302,124.56) | (6,556,069.03) | (20,302,124.56) | | |
| Net cash from (used in) investing activities | 376,370,379.58 | (352,322,874.38) | 376,370,379.58 | (352,322,874.38) | | |

..... Director

...... Director

STATEMENTS OF CASH FLOWS

FOR THE YEAR ENDED DECEMBER 31, 2024

| | | Unit : Baht | | | | |
|---------------------------------|-------------------------------|-----------------|-----------------------|-------------------------------|----------------|--|
| | Financial statements in which | | | | | |
| | - | the equity meth | nod is applied | Separate financial statements | | |
| | - | 2024 | 2023 | 2024 | 2023 | |
| Cash flows from operating activ | ities: | | | | | |
| Profit for the year | | 88,917,589.36 | 109,155,844.50 | 89,092,578.25 | 109,155,844.50 | |
| | (Mr. Sakboworn Pukkanasut) | (Mr. | Metha Chotiapisitkul) | | | |

STATEMENTS OF CASH FLOWS

FOR THE YEAR ENDED DECEMBER 31, 2024

| Unit : Baht | | | | | |
|-------------------------------|---|--|---|--|--|
| Financial statements in which | | | | | |
| the equity meth | nod is applied | Separate financial statements | | | |
| 2024 | 2023 | 2024 | 2023 | | |
| | | | | | |
| 88,917,589.36 | 109,155,844.50 | 89,092,578.25 | 109,155,844.50 | | |
| | | | | | |
| 181,649,801.24 | 198,699,686.64 | 181,649,801.24 | 198,699,686.64 | | |
| - | (198,699,686.64) | - | (198,699,686.64) | | |
| - | 199,800,000.00 | - | 199,800,000.00 | | |
| (57,144,000.00) | (28,572,000.00) | (57,144,000.00) | (28,572,000.00) | | |
| (5,546,090.50) | (3,537,379.82) | (5,546,090.50) | (3,537,379.82) | | |
| - | 125,213,440.00 | - | 125,213,440.00 | | |
| (40,638,241.55) | (67,860,865.59) | (40,638,241.55) | (67,860,865.59) | | |
| 78,321,469.19 | 225,043,194.59 | 78,321,469.19 | 225,043,194.59 | | |
| (107,270,737.86) | 176,002,338.22 | (107,270,737.86) | 176,002,338.22 | | |
| 225,127,249.18 | 49,124,910.96 | 225,127,249.18 | 49,124,910.96 | | |
| 117,856,511.32 | 225,127,249.18 | 117,856,511.32 | 225,127,249.18 | | |
| | the equity meth 2024 88,917,589.36 181,649,801.24 - (57,144,000.00) (5,546,090.50) - (40,638,241.55) 78,321,469.19 (107,270,737.86) 225,127,249.18 | Financial statements in which the equity method is applied 2024 2023 88,917,589.36 109,155,844.50 181,649,801.24 198,699,686.64 - (198,699,686.64) - 199,800,000.00 (57,144,000.00) (28,572,000.00) (55,46,090.50) (3,537,379.82) - 125,213,440.00 (40,638,241.55) (67,860,865.59) 78,321,469.19 225,043,194.59 (107,270,737.86) 176,002,338.22 225,127,249.18 49,124,910.96 | Financial statements in which the equity method is applied Separate finance 2024 2023 2024 88,917,589.36 109,155,844.50 89,092,578.25 181,649,801.24 198,699,686.64 181,649,801.24 - (198,699,686.64) - - 199,800,000.00 - (57,144,000.00) (28,572,000.00) (57,144,000.00) (5,546,090.50) (3,537,379.82) (5,546,090.50) - 125,213,440.00 - (40,638,241.55) (67,860,865.59) (40,638,241.55) 78,321,469.19 225,043,194.59 78,321,469.19 (107,270,737.86) 176,002,338.22 (107,270,737.86) 225,127,249.18 49,124,910.96 225,127,249.18 | | |

Supplemental Disclosures of Cash Flows Information

Non-cash flows items consist of:

| Increase in installment contract receivables from trade receivables | 85,948,929.42 | 220,128,932.34 | 85,948,929.42 | 220,128,932.34 |
|--|---------------|----------------|---------------|----------------|
| Transferred of property, plant and equipment to inventories | - | 48,400.00 | - | 48,400.00 |
| Increase in right-of-use assets from lease libilities | 3,091,450.91 | 5,675,015.16 | 3,091,450.91 | 5,675,015.16 |
| Decrease in right-of-use assets from cancellation of lease libilities | (249,331.00) | - | (249,331.00) | - |
| Increase in accounts payables for purchase of fixed assets | 1,198,079.48 | 296,269.90 | 1,198,079.48 | 296,269.90 |
| Increase (decrease) in accounts payables for purchase of intangible assets | 253,238.48 | (75,970.00) | 253,238.48 | (75,970.00) |

STATEMENTS OF CASH FLOWS

FOR THE YEAR ENDED DECEMBER 31, 2024

| | | Unit : Baht | | | | | |
|------------------------|----------------------------|-------------------------------|----------------------|-------------------------------|----------------|--|--|
| | | Financial statements in which | | | | | |
| | | the equity meth | nod is applied | Separate financial statements | | | |
| | | 2024 | 2023 | 2024 | 2023 | | |
| Cash flows from operat | ing activities: | | | | | | |
| Profit for the year | | 88,917,589.36 | 109,155,844.50 | 89,092,578.25 | 109,155,844.50 | | |
| | Director | Director | | | | | |
| | (Mr. Sakboworn Pukkanasut) | (Mr. | Metha Chotiapisitkul |) | | | |

INFRASET PUBLIC COMPANY LIMITED NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2024

1. GENERAL INFORMATION

Infraset Public Company Limited (the "Company") was incorporated in Thailand on May 8, 2006 in accordance with the Civil and Commercial Code and transformed the Company into a public company on March 22, 2019. The Company is principally engaged in the construction of data center and information technology system, infrastructure, telecommunications transportation infrastructure, maintenance and services, and sales of telecommunication and information technology system equipment. The Company has its head office at 165/37-39 Ramintra Road, Anusawari, Bang Khen, Bangkok.

On October 8, 2019, the Stock Exchange of Thailand endorsed the listing of the Company's ordinary shares in the Market for Alternative Investments (MAI) and on March 11, 2022, the Stock Exchange of Thailand endorsed the listing of the Company's ordinary shares in the Stock Exchange of Thailand (SET).

2. BASIS FOR PREPARATION OF THE FINANCIAL STATEMENTS

The accompanying financial statements are prepared in accordance with Thai Financial Reporting Standards ("TFRS") including related interpretations and guidelines promulgated by the Federation of Accounting Professions ("FAP") and applicable rules and regulations of the Thai Securities and Exchange Commission.

Presentation of the financial statements complies with Notification of the Department of Business Development, issued under the Accounting Act B.E. 2543.

The accompanying financial statements have been prepared in Thai language and expressed in Thai Baht. Such financial statements have been prepared for domestic reporting purposes. For the convenience of the readers not conversant with the Thai language, an English version of the financial statements has been provided, translated based on the Thai version.

The financial statements have been prepared on a historical cost basis, except where otherwise disclosed in the accounting policies.

Preparation of the financial statements in conformity with Thai Financial Reporting Standards ("TFRS") requires management to make judgments, estimates and assumptions that affect the application of policies and reported amounts of assets, liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors believed to be reasonable under the circumstances, the results of which form the basis of making the judgments about carrying amounts of assets and liabilities that are not readily apparent from other sources. Subsequent actual results may differ from these estimates.

..... Director

..... Director

(Mr. Sakboworn Pukkanasut)

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised, if the revision affects only that period, and in the period of the revision and future periods, if the revision affects both current and future periods.

3. AMENDMENT TO FINANCIAL REPORTING STANDARDS

3.1 Financial reporting standards that became effective in the current year

During the year, the Company has adopted the revised financial reporting standards and interpretations which are effective for fiscal years beginning on or after January 1, 2024. These financial reporting standards were aimed at alignment with the corresponding International Financial Reporting Standards with most of the changes directed towards clarifying accounting treatment and providing accounting guidance for users of the standards.

The adoption of these financial reporting standards does not have any significant impact on the Company's financial statements.

3.2 Financial reporting standards that will become effective for fiscal years beginning on or after January 1, 2025

The Federation of Accounting Professions issued a number of revised financial reporting standards, which are effective for fiscal years beginning on or after January 1, 2025. These financial reporting standards were aimed at alignment with the corresponding International Financial Reporting Standards with most of the changes directed towards clarifying accounting treatment, providing accounting guidance for users of the standards.

The management of the Company believes that adoption of these amendments will not have any significant impact on the Company's financial statements.

4. MATERIAL ACCOUNTING POLICY INFORMATION

Recognition of revenues and expenses

Revenues and expenses are recognized on an accrual basis.

Revenues from sale and service

Revenue from sale of goods is recognized at the point in time when control of the goods is transferred to the customer, generally on delivery of the goods. Revenue is measured at the amount of the consideration received or receivable, excluding value added tax of goods supplied after deducting returns, discounts and allowances.

..... Director

..... Director

(Mr. Sakboworn Pukkanasut)

Revenue from repair and services are recognized when the services have been rendered.

Revenue from construction of data center and information technology, infrastructure, telecommunications and transportation infrastructure are recognized revenue over time when services in proportion to the stage of completion, by calculating the actual construction costs incurred up to the end of the period as compared to the total anticipated construction costs to be incurred to completion. This also considers the results of the evaluation by the Company's engineers. When the outcome of a construction contract cannot be estimated reliably, contract revenue is recognized only to the extent of contract costs incurred that are likely to be recoverable. The construction costs incurred during the periods are recognized as an expense. In the event there is a probability that total project costs exceed contract revenues, the Company immediately recognized estimated loss as an expense in the statement of profit or loss.

Penalties arising from delay

Contingent liabilities from penalties are recognized as an expense in the accounting period in which they are incurred.

The amount of contract revenues maybe decreased as a result of penalties arising from delay caused by the contractor in the completion of the contract where there is no any impact on the financial statements in the past.

Inventories

Inventories are stated at the lower of cost or net realizable value. Cost is determined by the first-in-first-out method. Costs of purchase comprise purchase price and costs directly attributable to the purchase of goods, such as duty taxes and transportation costs, less discounts and incentive from the supplier. Net realizable value is the estimated selling price in the ordinary course of business less the necessary expenses to product the finished goods and sale expenses.

Contract assets and liabilities

Revenues which are not yet due as per contracts are presented as "Contract assets" in the statement of financial position. The instalment amounts due and received according to the contracts, but not yet recognized as revenue, are presented as "Contract liabilities" in the statement of financial position.

Investment in associated

Investment in associate is accounted for in the financial statements in which the equity method is applied using the equity method.

Investments in associate is accounted for in the separate financial statements using the cost method net of allowance of impairment loss (if any).

...... Director

..... Director

(Mr. Sakboworn Pukkanasut)

Property, plant and equipment and depreciation

Land is stated at cost and no depreciation is provided.

Buildings and equipment are stated at cost less accumulated depreciation and allowance for impairment (if any). Depreciations of building and equipment are calculated by reference to their costs on a straight-line basis over their estimated useful lives as follows:

| Type of assets | Number of years |
|----------------------|-----------------|
| Buildings | 30 |
| Building improvement | 10 - 20 |
| Office equipment | 5 - 25 |
| Computer | 5 |
| Vehicles | 5 |

Leases

At inception of contact, the Company assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

The Company assesses the lease term for the non-cancellable period as stipulated in lease contract or the remaining period of active leases together with any period covered by an option to extend the lease if it is reasonably certain to be exercised or any periods covered by an option to terminate the lease if it is reasonably certain not to be exercise by considering the effect of changes in technology and/or the other circumstance relating to the extension of the lease term.

The Company as a lessee

The Company applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. At the commencement date of the lease (i.e. the date the underlying asset is available for use), the Company recognizes right-of-use assets representing the right to use the underlying assets and lease liabilities based on lease liabilities based on lease payments.

a) Right-of-use assets

Right-of-use assets are measured at cost, less any accumulated depreciation, any accumulated impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities initially recognized, initial direct costs incurred, and lease payments made at or before the commencement date of the lease less any lease incentives received.

..... Director

..... Director

(Mr. Sakboworn Pukkanasut)

Depreciation of right-of-use assets are calculated by reference to their costs on a straight-line basis over the shorter of their estimated useful lives and the lease term, as follows:

| Type of assets | Number of years |
|----------------|-----------------|
| Land | 2 |
| Buildings | 2 - 6 |
| Vehicles | 2 - 5 |

b) Lease liabilities

Lease liabilities are measured at the present value of the lease payments to be made over the lease term. The lease payments include fixed payments less any lease incentives receivable, and amounts expected to be payable under residual value guarantees. Moreover, the lease payments include the exercise price of a purchase option reasonably certain to be exercised by the Company and payments of penalties for terminating the lease, if the lease term reflects the Company exercising an option to terminate. Variable lease payments that do not depend on an index or a rate are recognized as expenses in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Company uses its incremental borrowing rate, which is determined by referring to the government bond yield adjusted with risk premium depending on the lease term, at the lease commencement date if the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a change in the lease term, a change in the lease payments or a change in the assessment of an option to purchase the underlying asset.

Intangible assets and amortization

Computer software is stated at cost less accumulated amortization and allowance for impairment (if any). Amortization is calculated on the straight-line basis over their estimated useful lives of 3 years and 5 years.

Impairment of non-financial assets

At the end of each reporting period, the Company performs impairment reviews in respect of the property, plant and equipment, right-of-use assets and intangible assets whenever events or changes in circumstances indicate that an asset may be impaired. An impairment loss is recognized when the recoverable amount of an asset, which is the higher of the asset's fair value less costs to sell and its value in use, is less than the carrying amount.

..... Director

..... Director

(Mr. Sakboworn Pukkanasut)

Income tax

Income tax expenses comprise current tax and deferred tax.

The Company recognized deferred tax liabilities for all taxable temporary differences while they recognize deferred tax assets for all deductible temporary differences and tax losses carried forward to the extent that it is probable that future taxable profit will be available against which such deductible temporary differences and tax losses carried forward can be utilized.

At each reporting date, the Company reviews and reduces the carrying amount of deferred tax assets to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilized.

The Company recorded deferred tax directly to shareholders' equity if the tax relates to items that are recorded directly to shareholders' equity.

Employee benefits

Short-term benefits

The Company's salaries, wages, bonuses and social security contributions are accounted as expenses on an accrual basis.

Post-employment benefits - defined contribution plan

The Company operates a provident fund that is a defined contribution plan, the assets of which are held in a separate trust fund. The provident fund is funded by payments from employees and the Company. Contributions to the provident fund are charged to the statement of comprehensive income in the period to which they relate.

Post-employment benefits - defined benefit plan

Employee benefit obligations for severance payment, set-up according to labor law, are recognized as a charge to results of operations over the employee's service period. They calculated by estimating the amount of future benefit earned by employees in return for service provided to the Company in the current and future periods, with such benefit being discounted to determine the present value.

When the actuarial assumptions are changed, the Company recognized actuarial gains or losses in other comprehensive income for the period in which they arise.

......Director

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..... Director

(Mr. Sakboworn Pukkanasut)

Provisions

Provisions are recognized when the Company has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation, and a reliable estimate of the amount can be made. Where the Company expects reimbursement for a provision, the reimbursement is recognized as a separate asset, but only when there is virtually certainty of the reimbursement.

Share-based payment

Share-based payments are recorded on the grant date based on the fair value of shares and the consideration payable and to recognize the related expense with corresponding increase in shareholders' equity.

Financial instruments

The Company initially measures financial assets at its fair value plus, in the case of financial assets that are not measured at fair value through profit or loss, transaction costs. However, trade receivables, that do not contain a significant financing component are measured at the transaction price as disclosed in the accounting policy relating to revenue recognition.

Classification and measurement of financial assets

Financial assets are classified, at initial recognition, as to be subsequently measured at amortized cost, fair value through other comprehensive income ("FVOCI"), or fair value through profit or loss ("FVTPL"). The classification of financial assets at initial recognition is driven by the Company's business model for managing the financial assets and the contractual cash flows characteristics of the financial assets.

Financial assets at amortized cost

The Company measures financial assets at amortized cost if the financial asset is held in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets at amortized cost are subsequently measured using the effective interest rate ("EIR") method and are subject to impairment. Gains and losses are recognized in profit or loss when the asset is derecognized, modified or impaired.

..... Director

..... Director

(Mr. Sakboworn Pukkanasut)

Financial assets at FVTPL

Financial assets measured at FVTPL are carried in the statement of financial position at fair value with net changes in fair value recognized in profit or loss.

These financial assets include derivatives, security investments held for trading, equity investments which the Company has not irrevocably elected to classify at FVOCI and financial assets with cash flows that are not solely payments of principal and interest.

Dividends on listed equity investments are recognized as other income in profit or loss.

Classification and measurement of financial liabilities

At initial recognition the Company's financial liabilities are recognized at fair value net of transaction costs and classified as liabilities to be subsequently measured at amortized cost using the EIR method. Gains and losses are recognized in profit or loss when the liabilities are derecognized as well as through the EIR amortization process. In determining amortized cost, the Company takes into account any fees or costs that are an integral part of the EIR. The EIR amortization is included in finance costs in profit or loss.

Derecognition of financial instruments

A financial asset is primarily derecognized when the rights to receive cash flows from the asset have expired or have been transferred and either the Company has transferred substantially all the risks and rewards of the asset, or the Company has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

A financial liability is derecognized when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognized in the statement of profit or loss.

..... Director

..... Director

(Mr. Sakboworn Pukkanasut)

Impairment of financial assets

For trade receivables and contract assets, the Company applies a simplified approach in calculating ECLs. Therefore, the Company does not track changes in credit risk, but instead recognizes a loss allowance based on lifetime ECLs at each reporting date. It is based on its historical credit loss experience and adjusted for forward-looking factors specific to the debtors and the economic environment. For installment contract receivable, the Company applies a general approach in calculating ECLs, which is required to consider expected credit losses within 12 months or over the term life of assets, it depends on whether there is a significant increase in credit risk and recognize credit losses at the initial recognition of such financial assets.

A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

Fair value measurement

The Company applies a quoted market price in an active market to measure their assets and liabilities that are required to be measured at fair value by relevant financial reporting standards. Except where there no active market for an identical asset or liability or when a quoted market price is not available, the Company measures fair value using valuation techniques appropriate in the circumstances and maximizes the use of relevant observable inputs related to assets and liabilities that are required to be measured at fair value.

At the end of each reporting period, the Company determines whether transfers that have occurred between the levels within the fair value hierarchy for assets and liabilities held at the end of the reporting period are measured at fair value on a recurring basis.

Basic earnings per share and diluted earnings per share

Basic earnings per share are calculated by dividing the profit for the year (excluding other comprehensive income) by the weighted average number of ordinary shares issued during the year.

Diluted earnings per share is calculated by dividing the profit for the year (excluding other comprehensive income) by the weighted average number of ordinary shares in issue during the year plus the weighted average number of ordinary shares which would need to be issued to convert all dilutive potential ordinary shares into ordinary shares. The calculation assumes that the conversion took place either at the beginning of the year or on the date the potential ordinary shares were issue.

......Director

..... Director

(Mr. Sakboworn Pukkanasut)

5. SIGNIFICANT ACCOUNTING JUDGMENTS AND ESTIMATES

The preparation of financial statements in conformity with Thai Financial Reporting Standards requires management to make subjective judgments and estimates regarding matters that are inherently uncertain. These judgments and estimates affect reported amounts and disclosures and actual results could differ. Significant judgments and estimates are as follows:

Revenue from contracts with customers

Identification of performance obligations

In identifying performance obligations, the management is required to use judgment regarding whether each promise to deliver goods or services is considered distinct, taking into consideration terms and conditions of the arrangement. In other words, if a good or service is separately identifiable from other promises in the contract and if the customer can benefit from it, it is accounted for separately.

Determination of timing of revenue recognition

In determining the timing of revenue recognition, the management is required to use judgment regarding whether performance obligations are satisfied over time or at a point in time, taking into consideration terms and conditions of the arrangement. The entity recognizes revenue over time in the following circumstances:

- the customer simultaneously receives and consumes the benefits provided by the entity's performance as the entity performs
- the entity's performance creates or enhances an asset that the customer controls as the asset is created or enhanced; or
- the entity's performance does not create an asset with an alternative use to the entity and the entity has an enforceable right to payment for performance completed to date

Where the above criteria are not met, revenue is recognized at a point in time. Where revenue is recognized at a point in time, the management is required to determine when the performance obligation under the contract is satisfied.

In calculating the revenue recognized over time, the management is required to use judgment regarding measuring progress towards complete satisfaction of a performance obligation.

Estimated services project costs

The Company estimated costs of construction projects based on details of the construction work, taking into account the volume and value of construction materials to be used in the project, labor costs and other miscellaneous costs to be incurred to completion of service, and taking into account the direction of the movement in these costs. Estimates are reviewed regularly or whenever actual costs differ significantly from the figures used in the original estimates.

......Director

..... Director

(Mr. Sakboworn Pukkanasut)

Allowance for loss on construction projects

The Company reviews its construction work-in-progress to determine whether there is any indication of foreseeable losses. Identified foreseeable losses are recognized immediately in the statement of profit or loss when it is probable that total contract costs will exceed total contract revenue as determined by the management.

Depreciation of property, plant and equipment and right-of-use assets and amortization of intangible assets

In determining depreciation of plant and equipment and right-of-use assets and amortization of intangible assets, the management is required to make estimates of the useful lives and residual values (if any) and to review useful lives and residual values when there are any changes.

In addition, the property, plant and equipment, right-of-use assets and intangibles assets are subject to impairment if there is an indication they may be impaired, and impairment losses are recorded in the period when it is determined that their recoverable amount is lower than the carrying amount.

Indications include significant falls in the market value of assets or the future economic benefits of assets, significant changes in the overall business strategy impacting to the future utilization of assets, significant negative industry or economic trends, significant loss of market share, and significant unfavorable regulatory and court decisions that impact the business.

The impairment analysis of property, plant and equipment, right-of-use assets and intangible assets requires management to make subjective judgments concerning estimates of cash flows to be generated by the assets or the cash generating units and to choose a suitable discount rate in order to determine the present value of those cash flows. The cash flow estimates are based on currently available information about the operations and require management to make judgments regarding future market conditions and future revenues and expenses relevant to the assets or the cash generating units subject to the review. Events and factors that may significantly affect the estimates include, among others, competitive forces, changes in revenue growth trends, cost structures, changes in discount rates and specific industry or market sector conditions.

Leases

Determining the lease term with extension and termination options - The Company as a lessee

In determining the lease term, the management is required to exercise judgment in assessing whether the Company is reasonably certain to exercise the option to extend or terminate the lease, considering all relevant factors and circumstances that create an economic incentive for the Company to exercise either the extension or termination option. After the commencement date, the Company reassesses the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise or not to exercise the option to extend or to terminate.

..... Director

..... Director

(Mr. Sakboworn Pukkanasut)

Deferred tax assets

Deferred tax assets are recognized in respect of temporary differences only to the extent that it is probable that taxable profit will be available against which these differences can be utilized. Significant judgment by management is required to determine the amount of deferred tax assets that can be recognized, based upon the likely timing and level of estimate future profits.

Post-employment benefits under defined benefit plans

The obligation under the defined benefit plan is determined based on actuarial techniques. Such determination is made based on various assumptions, including discount rates, future salary increase rates, mortality rates and staff turnover rates.

Allowance for expected credit losses of trade receivables, installment contract receivables and contract assets

In determining an allowance for expected credit losses of trade receivables, installment contract receivables and contract assets, the management needs to make judgment and estimates based upon, among other things, past collection history, aging profile of outstanding debts and the forecast economic condition for groupings of various customer segments with similar credit risks. The Company's historical credit loss experience and forecast economic conditions may also not be representative of whether a customer will actually default in the future.

6. TRANSACTIONS WITH RELATED PARTIES

Related parties are defined as persons or companies that control other persons or companies or have significant influence over other persons or companies in making financial and/or operational decisions. This includes the companies that have common shareholders or executive management.

Transactions with related parties are conducted at agreed prices on market value or, where no market value exists, at contractually agreed prices.

......Director

..... Director

(Mr. Sakboworn Pukkanasut)

The Company had significant business transactions with related parties for the years ended December 31, as follows:

| | Unit : Baht | |
|--|-----------------------------------|--------------|
| | Financial statements in which | |
| | the equity method is applied | |
| | and Separate financial statements | |
| | 2024 | 2023 |
| Transactions between the Company and related parties | | |
| Right-of-use assets | | |
| Depreciation | 1,345,251.00 | 1,345,251.00 |
| Interest expenses | 245,784.03 | 308,242.00 |
| Right-of-use assets Depreciation | 1,345,251.00 | 1,345,251.00 |

Such transactions are on commercial terms and bases agreed upon price between the Company and those related parties in the normal course of business.

As at December 31, the significant balances of transactions with related parties are as follows:

| | Unit : Baht | |
|---|-----------------------------------|--------------|
| | Financial statements in which | |
| | the equity method is applied | |
| | and Separate financial statements | |
| | 2024 | 2023 |
| Related parties | | |
| Advance payment | 820,322.50 | - |
| Right-of-use assets - at book value | 4,035,753.31 | 5,381,004.31 |
| Other non-current assets - deposit paid | 540,000.00 | 540,000.00 |
| Accrued expenses | - | 280,874.26 |
| Lease liabilities | 5,250,216.79 | 6,864,432.76 |

...... Director

..... Director

(Mr. Sakboworn Pukkanasut)

Management compensation

Management compensation for the years ended December 31, consisted of:

| Unit : Baht | |
|-----------------------------------|---|
| Financial statements in which | |
| the equity method is applied | |
| and Separate financial statements | |
| 2024 | 2023 |
| 15,803,214.06 | 15,647,260.00 |
| 1,359,891.00 | 1,064,015.00 |
| 17,163,105.06 | 16,711,275.00 |
| | Financial statem the equity meth- and Separate finan 2024 15,803,214.06 1,359,891.00 |

Management comprises those persons who have authority and responsibility for planning, directing and controlling the activities of an entity, directly or indirectly.

7. CASH AND CASH EQUIVALENTS

Cash and cash equivalents as at December 31, consisted of:

| | Unit : Baht | |
|----------------------------------|-----------------------------------|----------------|
| | Financial statements in which | |
| | the equity method is applied | |
| | and Separate financial statements | |
| | 2024 | 2023 |
| Cash on hand | 9,980.60 | 35,726.00 |
| Cash at banks - savings accounts | 114,789,994.87 | 206,269,142.82 |
| Cash at banks - current accounts | 3,056,535.85 | 14,822,380.36 |
| Cheque due | | 4,000,000.00 |
| Total cash and cash equivalents | 117,856,511.32 | 225,127,249.18 |
| | | |

......Director

..... Director

(Mr. Sakboworn Pukkanasut)

8. TRADE AND OTHER CURRENT RECEIVABLES

Trade and other current receivables as at December 31, consisted of:

| | Unit : Baht | |
|---|---|----------------|
| | Financial statements in which | |
| | the equity method is applied and Separate financial statements | |
| | | |
| | 2024 | 2023 |
| Trade receivables | 525,024,785.98 | 535,069,406.53 |
| Less allowance for expected credit loss | (342,719.44) | (342,719.44) |
| Trade receivables - net | 524,682,066.54 | 534,726,687.09 |
| Other current receivables | | |
| Advance payment for goods and services | 12,904,502.33 | 2,327,949.27 |
| Prepaid other expenses | 1,584,374.57 | 903,843.59 |
| Revenue Department receivable | 72,048,028.24 | - |
| Undue input tax | 6,009,593.36 | 3,012,528.99 |
| Accrued interest income | 252,693.28 | 152,928.56 |
| Deposit | 3,020,308.00 | 674,005.00 |
| Corporate income tax and withholding tax refundable | 13,127,168.75 | - |
| Others | 1,125,100.08 | 467,203.45 |
| Total other current receivables | 110,071,768.61 | 7,538,458.86 |
| Trade and other current receivables - net | 634,753,835.15 | 542,265,145.95 |

...... Director

..... Director

(Mr. Sakboworn Pukkanasut)

The Company has trade receivables classified by age analysis as follows:

| | Unit : Baht | |
|-------------------------|-----------------------------------|----------------|
| | Financial statements in which | |
| | the equity method is applied | |
| | and Separate financial statements | |
| | 2024 | 2023 |
| Trade receivables | | |
| Current | 458,324,210.04 | 327,030,936.99 |
| Over due | | |
| Not over 3 months | 63,302,141.76 | 79,076,237.00 |
| 3 - 6 months | 994,512.36 | 12,800,275.41 |
| 6 - 12 months | 2,403,921.82 | 116,059,072.42 |
| Over 12 months | - | 102,884.71 |
| Total trade receivables | 525,024,785.98 | 535,069,406.53 |

As at December 31, 2024, the Company is transferred the right to receive a trade receivable for repayment loan from a financial institution, as collateral for short-term loans credit facilities from the financial institution (Note 18).

9. INSTALLMENT CONTRACT RECEIVABLES

Installment contract receivables as at December 31, consisted of:

| | Unit : Baht | |
|---|---|-----------------|
| | Financial statements in which | |
| | the equity method is applied and Separate financial statements | |
| | | |
| | 2024 | 2023 |
| Installment contract receivables | | |
| Due within 1 year | 198,274,492.32 | 95,042,296.66 |
| Over 1 year but not over 5 yeas | 315,712,012.58 | 384,375,283.65 |
| Total installment contract receivables | 513,986,504.90 | 479,417,580.31 |
| Less deferred interest income | (26,668,512.63) | (42,985,281.02) |
| Present value of installment contract receivables | 487,317,992.27 | 436,432,299.29 |
| Less current portion | (186,250,843.03) | (75,684,938.36) |
| Non-current portion | 301,067,149.24 | 360,747,360.93 |
| Less allowance for expected credit losses | (18,354,924.19) | - |
| | | |

...... Director

(Mr. Sakboworn Pukkanasut)

..... Director

Installment contract receivables - net

- 9.1 During the year 2023, the Company entered into provide to service contracts with a company, the total contract value of Baht 559.01 million. The condition term of the 1st repayment is Baht 77.42 million within 90 days from the last work delivery period. The 2nd 3rd installments are Baht 5.15 million each and the 4th 11th installments are Baht 58.91 million each, with repayment every 6 months from the last work delivery period. These bears interest rates at 3.75 3.84 per annum. As at December 31, 2024 and 2023, the Company has provide the accumulated services to such company totaling of Baht 285.67 million and Baht 208.36 million, respectively.
- 9.2 During the year 2022, the Company completed construction of the Data Center and received a letter of acceptance from the project owner. Therefore, the Company transferred the contract assets to installment contract receivable totaling of Baht 394.96 million. The term of repayments is 82 monthly installments from the last period of delivery of work. The 1st 6th installments are Baht 6.24 million each, the 7th 13th installments are Baht 4.00 million each, the 14th 34th installments are Baht 6.24 million each, the 35th 61th installments are Baht 6.67 million each, the 62th installments are Baht 9.84 million, and the 63th 82th installments are Baht 0.43 million each, These bear interest rates at 4.16% 6.42% per annum. The project is constructed on the Company's land. The Company is obligated to register the transfer of land ownership to the customer after the last installment is paid in full.

During the year 2024, the installment contract receivable defaulted on its payment and submitted a new payment plan notification letter to the Company, dated July 31, 2024. Presently, the installment contract receivable has complied with the new payment plan notification letter. The Company's management has considered the expected credit losses for the installment contract receivable and recognized the expected credit losses for the installment contract receivable and recognized the expected credit losses for the year ended December 31, 2024 amounted to Baht 18.35 million, was included in profit or loss.

9.3 As at December 31, 2024 and 2023, the Company has mortgaged the Company's land and is authorized and transferred the right to receive the installment contract receivables for repayment loan from financial institutions as collateral for short-term and long-term loans credit facilities from financial institutions (Notes 18 and 20).

..... Director

..... Director

(Mr. Sakboworn Pukkanasut)

10. CONTRACT ASSETS/CONTRACT LIABILITIES

10.1 CONTRACT ASSETS

Contract assets as at December 31, consisted of:

| | Unit : Baht | |
|---|-----------------------------------|--------------------|
| | Financial statements in which | |
| | the equity method is applied | |
| | and Separate financial statements | |
| | 2024 | 2023 |
| Revenues recognition from the stage of | | |
| completion method | 1,626,957,480.31 | 847,584,163.45 |
| Contract assets | | |
| Project value as per contract | 2,292,374,217.71 | 1,324,917,091.48 |
| Accumulated amount recognized as revenues under | | |
| the stage of completion method | 2,090,549,191.52 | 1,282,073,112.33 |
| Less value of total billed | (1,117,763,690.91) | (1,194,717,901.96) |
| Unbilled receivables | 972,785,500.61 | 87,355,210.37 |
| Retention receivables and other | 1,273,966.68 | 6,300,796.29 |
| Total contract assets | 974,059,467.29 | 93,656,006.66 |
| Non-current contract assets | | |
| Retention receivables and other | (447,882.92) | (747,800.00) |
| Current contract assets | 973,611,584.37 | 92,908,206.66 |
| Less allowance for expected credit losses | (651,412.96) | |
| Current contract assets - net | 972,960,171.41 | 92,908,206.66 |

......Director

..... Director

(Mr. Sakboworn Pukkanasut)

The Company has unbilled receivables classified by age analysis as follows:

| | Unit : Baht | | | |
|----------------------------|-----------------------------------|---------------|--|--|
| | Financial statements in which | | | |
| | the equity method is applied | | | |
| | and Separate financial statements | | | |
| | 2024 2023 | | | |
| Unbilled receivables | | | | |
| Not over 3 months | 263,413,924.37 | 14,006,146.75 | | |
| Over 3 - 6 months | 614,462,127.63 | 50,127,089.41 | | |
| Over 6 - 12 months | 78,631,183.28 | 6,719,956.62 | | |
| Over 12 months | 16,278,265.33 | 16,502,017.59 | | |
| Total unbilled receivables | 972,785,500.61 87,355,210.37 | | | |

Unbilled receivables are recognized when the Company records revenue for fulfilment of a contractual performance obligation before the customer paid consideration or before the requirements for billing as at the reporting date. From considering the aging of unbilled receivables, the long-outstanding balances of unbilled receivables came from long-term projects. Unbilled receivables are mostly from government, state-enterprise, and the private companies who the Company is subcontractors. Therefore, the Company's management was considered that the Company is exposed to low credit risk and opines that unrecognized expected credit loss of unbilled receivables does not significantly impact the Company's financial statements.

10.2 CONTRACT LIABILITIES

Contract liabilities as at December 31, consisted of:

| | Unit : Baht | | |
|--|-----------------------------------|--------------|--|
| | Financial statements in which | | |
| | the equity method is applied | | |
| | and Separate financial statements | | |
| | 2024 2023 | | |
| Contract liabilities | | | |
| Project value as per contract | 10,830,600.00 | 865,000.00 | |
| Value of total billed | 5,139,940.00 | 778,500.00 | |
| Less accumulated amount recognized as revenues | | | |
| under the percentage of completion method | (4,317,554.29) | (621,563.96) | |
| Advances received from contract | 822,385.71 | 156,936.04 | |
| Advances received from service | - | 117,750.00 | |
| Director | D | Pirector | |
| (Mr. Sakboworn Pukkanasut) (Mr. 1 | Metha Chotiapisitkul) | | |

Total contract liabilities

822,385.71

274,686.04

..... Director

ukkanasut)

..... Director

(Mr. Sakboworn Pukkanasut)

10.3 REVENUE EXPECTED TO BE RECOGNIZED IN THE FUTURE FOR THE REMAINING PERFORMANCE OBLIGATIONS

As at December 31, 2024 and 2023, the Company expects to recognize as revenue in the future for the remaining performance obligations in contracts with customers totaling to Baht 256.87 million and Baht 1,485.79 million, respectively. The Company expects to fulfill the performance obligations from the contracts within 1 year (2023 expects to fulfill within 1 year and 2 months).

11. OTHER CURRENT FINANCIAL ASSETS

Other current financial assets as at December 31, consisted of:

| | Unit : Baht | | |
|--|-----------------------------------|-----------------|--|
| | Financial statements in which | | |
| | the equity method is applied | | |
| | and Separate financial statements | | |
| | 2024 | 2023 | |
| Financial assets at FVTPL | | | |
| Open-end funds - debt securities | - | 401,733,199.41 | |
| Fair value classified by level as at December 31, 2023 as follows: | | | |
| | Unit : Baht | | |
| | Financial statem | ents in which | |
| | the equity meth | od is applied | |
| | and Separate finan | cial statements | |
| — | | Fair value | |
| | At cost | Level 2 | |
| Open-end funds - debt securities - at cost | 400,109,939.24 | 400,109,939.24 | |
| Add unrealized gain on changes in values of other current | | | |
| financial assets | - | 1,623,260.17 | |
| Open-end funds - debt securities | 400,109,939.24 | 401,733,199.41 | |

......Director

..... Director

(Mr. Sakboworn Pukkanasut)

Movements in other current financial assets for the years ended December 31, are as follows:

| | Unit : Baht | | |
|--|-----------------------------------|------------------|--|
| | Financial statements in which | | |
| | the equity method is applied | | |
| | and Separate financial statements | | |
| | 2024 2023 | | |
| Net book value as at January 1, | 401,733,199.41 | 70,286,392.77 | |
| Purchase during the year | 507,091,874.61 | 450,000,000.00 | |
| Disposal during the year | (916,795,305.49) | (120,347,941.55) | |
| Gain on disposal of other current financial assets | | | |
| to profit or loss | 7,970,231.47 | 171,488.02 | |
| Change in fair value to profit or loss | - | 1,623,260.17 | |
| Net book value as at December 31, | - 401,733,199.41 | | |

...... Director

..... Director

(Mr. Sakboworn Pukkanasut)

12. INVESTMENTS IN ASSOCIATE

Investment in associate as at December 31, 2024 consisted of

| | | | | | Unit : Baht | |
|------------------------|--|-------------|---------------|---------------|-------------------------|----------------------|
| | | | | - | | Separate |
| | | | | | | financial statements |
| | | | | | Share of loss from | |
| | | | | | investment in associate | |
| | | Investment | Paid-up | Investment at | For the year ended | Investment at |
| Company's name | Type of business | portion (%) | share capital | equity method | December 31,2024 | cost method |
| Charoenplook Co., Ltd. | Engage in business as a central market for | | | | | |
| | buying and selling goods or services and | | | | | |
| | conducting other transactions using electronic | | | | | |
| | media via the internet network | 30.00 | 5,000,000.00 | 1,325,011.11 | 174,988.89 | 1,500,000.00 |

On October 15, 2024, the Company purchases ordinary shares of Charoenplook Co., Ltd. for 15,000 shares at Baht 100 per share (a par value of Baht 100 per share), amounting to Baht 1.50 million. As a result, the shareholder proportion of the Company holding 30% of the total registered capital of such company, which is according to the resolution of the Board of Directors' Meeting No. 4/2024 date on August 6, 2024.

......Director

..... Director

(Mr. Sakboworn Pukkanasut)

Changes in the carrying values of investment in associate during the year are as follows:

| | Unit : Baht | | | | |
|--|-------------------------|-------------------------------|--|--|--|
| | Financial statements in | | | | |
| | which the equity method | | | | |
| | is applied | Separate financial statements | | | |
| Balance as at January 1, 2024 | - | - | | | |
| Increase during the year | 1,500,000.00 | 1,500,000.00 | | | |
| Share of loss from investment in associate | (174,988.89) | | | | |
| Balance as at December 31, 2024 | 1,325,011.11 | 1,500,000.00 | | | |
| | | | | | |

Financial information of associate

The financial information as presented in the financial statements of Charoenplook Co., Ltd. and the reconciliation of the financial information to carrying amount of investment in the associate as presented in the financial statements in which the equity method is applied as at December 31, 2024, are as follows:

| | Unit : Baht |
|--|--------------|
| Statements of financial position as at December 31, 2024 | |
| Current assets | 1,094,614.11 |
| Non-current assets | 3,398,000.00 |
| Current liabilities | (75,910.42) |
| Net assets of associate | 4,416,703.69 |
| Portion of equity interest in associate (%) | 30.00 |
| Equity interest in net assets of associate | 1,325,011.11 |
| Statement of comprehensive income for the period from September 12, 2024 | |
| (Registered date) to December 31, 2024 | |
| Total revenues | 2,504.05 |
| Loss for the period | (583,296.31) |
| Other comprehensive income | - |
| Total comprehensive loss | (583,296.31) |

..... Director

..... Director

(Mr. Sakboworn Pukkanasut)

13. PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment as at December 31, 2024, consisted of:

| Unit : Baht | | | | | | |
|--|--|---|--|---|--|--|
| Financial statements in which the equity method is applied and Separate financial statements | | | | | | |
| | | Office | | | Asset under | |
| Land | Building | equipment | Computer | Vehicles | installation | Total |
| | | | | | | |
| 35,375,719.00 | 44,634,517.77 | 15,550,139.65 | 4,638,039.88 | 3,419,691.59 | 145,993.20 | 103,764,101.09 |
| 5,200,000.00 | - | 9,606,142.54 | 3,197,422.90 | 7,590,000.00 | - | 25,593,565.44 |
| - | - | (543,689.03) | (32,666.37) | - | - | (576,355.40) |
| 40,575,719.00 | 44,634,517.77 | 24,612,593.16 | 7,802,796.41 | 11,009,691.59 | 145,993.20 | 128,781,311.13 |
| | | | | | | |
| - | 14,353,093.10 | 11,829,066.83 | 3,271,843.59 | 1,816,637.73 | - | 31,270,641.25 |
| - | 3,422,130.05 | 2,223,590.09 | 842,603.70 | 1,358,875.56 | - | 7,847,199.40 |
| - | - | (543,677.03) | (12,046.71) | - | - | (555,723.74) |
| - | 17,775,223.15 | 13,508,979.89 | 4,102,400.58 | 3,175,513.29 | - | 38,562,116.91 |
| | | | | | | |
| 35,375,719.00 | 30,281,424.67 | 3,721,072.82 | 1,366,196.29 | 1,603,053.86 | 145,993.20 | 72,493,459.84 |
| 40,575,719.00 | 26,859,294.62 | 11,103,613.27 | 3,700,395.83 | 7,834,178.30 | 145,993.20 | 90,219,194.22 |
| | 35,375,719.00 5,200,000.00 - 40,575,719.00 - - - - 35,375,719.00 | Land Building 35,375,719.00 44,634,517.77 5,200,000.00 - - - 40,575,719.00 44,634,517.77 40,575,719.00 44,634,517.77 - - 40,575,719.00 44,634,517.77 - - - 14,353,093.10 - 3,422,130.05 - - - 17,775,223.15 35,375,719.00 30,281,424.67 | Land Building equipment 35,375,719.00 44,634,517.77 15,550,139.65 5,200,000.00 - 9,606,142.54 - - (543,689.03) 40,575,719.00 44,634,517.77 24,612,593.16 - 14,353,093.10 11,829,066.83 - 3,422,130.05 2,223,590.09 - (543,677.03) - - 17,775,223.15 13,508,979.89 35,375,719.00 30,281,424.67 3,721,072.82 | Financial statements in which the equity method is applied Office Office Land Building equipment Computer 35,375,719.00 44,634,517.77 15,550,139.65 4,638,039.88 5,200,000.00 - 9,606,142.54 3,197,422.90 - (543,689.03) (32,666.37) 40,575,719.00 44,634,517.77 24,612,593.16 7,802,796.41 - 14,353,093.10 11,829,066.83 3,271,843.59 - 3,422,130.05 2,223,590.09 842,603.70 - (543,677.03) (12,046.71) - 17,775,223.15 13,508,979.89 4,102,400.58 35,375,719.00 30,281,424.67 3,721,072.82 1,366,196.29 | Financial statements in which the equity method is applied and Separate finance Office Office Vehicles 35,375,719.00 44,634,517.77 15,550,139.65 4,638,039.88 3,419,691.59 5,200,000.00 - 9,606,142.54 3,197,422.90 7,590,000.00 - - (543,689.03) (32,666.37) - 40,575,719.00 44,634,517.77 24,612,593.16 7,802,796.41 11,009,691.59 - 14,353,093.10 11,829,066.83 3,271,843.59 1,816,637.73 - 14,353,093.10 11,829,066.83 3,271,843.59 1,816,637.73 - 14,353,093.10 11,829,066.83 3,271,843.59 1,816,637.73 - 14,353,093.10 11,829,066.83 3,271,843.59 1,816,637.73 - 14,353,093.10 11,829,066.83 3,271,843.59 1,816,637.73 - 14,353,093.10 11,829,066.83 3,271,843.59 1,816,637.73 - 14,353,093.10 11,829,066.83 3,271,843.59 1,816,637.73 - 14,353,071.03 | Financial statements in which the equity method is applied and Separate financial statements Office Asset under Land Building equipment Computer Vehicles installation 35,375,719.00 44,634,517.77 15,550,139.65 4,638,039.88 3,419,691.59 145,993.20 5,200,000.00 - 9,606,142.54 3,197,422.90 7,590,000.00 - - (543,689.03) (32,666.37) - - 40,575,719.00 44,634,517.77 24,612,593.16 7,802,796.41 11,009,691.59 145,993.20 - 14,353,093.10 11,829,066.83 3,271,843.59 1,816,637.73 - - 14,353,093.10 11,829,066.83 3,271,843.59 1,816,637.73 - - 14,353,093.10 11,829,066.83 3,271,843.59 1,816,637.73 - - 14,353,093.10 11,829,066.83 3,271,843.59 1,816,637.73 - - 14,353,093.10 11,829,066.83 3,271,843.59 1,816,637.73 - - 143,567 |

......Director

..... Director

(Mr. Sakboworn Pukkanasut)

Depreciation for the years ended December 31, 2024 and 2023 amounted to Baht 7.85 million and Baht 6.74 million, respectively, were included in profit or loss.

As at December 31, 2024 and 2023, the Company has assets which have been fully depreciated but are still in use, amounted to Baht 14.54 million and Baht 4.62 million, respectively.

As at December 31, 2024 and 2023, all of the Company's land and buildings have been mortgaged as collateral for letters of guarantee for business of the Company.

14. RIGHT-OF-USE ASSETS

Right-of-use assets as at December 31, 2024 consisted of:

| | Unit : Baht | | | | | |
|--|--|--------------------|-----------------|----------------|--|--|
| | Financial statements in which the equity method is applied | | | | | |
| | | and Separate finan | cial statements | | | |
| | Land | Building | Vehicles | Total | | |
| Cost: | | | | | | |
| Balance as at January 1, 2024 | - | 11,741,174.63 | 10,245,622.82 | 21,986,797.45 | | |
| Acquisitions during the year | 919,453.07 | 2,171,997.84 | - | 3,091,450.91 | | |
| Write-off during the year | - | | (4,571,006.76) | (4,571,006.76) | | |
| Balance as at December 31, 2024 | 919,453.07 | 13,913,172.47 | 5,674,616.06 | 20,507,241.60 | | |
| Accumulated depreciation: | | | | | | |
| Balance as at January 1, 2024 | - | 6,360,170.32 | 4,346,356.28 | 10,706,526.60 | | |
| Depreciation for the year | 402,147.86 | 2,431,249.92 | 2,334,316.89 | 5,167,714.67 | | |
| Write-off during the year | - | - | (4,321,675.76) | (4,321,675.76) | | |
| Balance as at December 31, 2024 | 402,147.86 | 8,791,420.24 | 2,358,997.41 | 11,552,565.51 | | |
| Net book value: | | | | | | |
| Net book value as at January 1, 2024 | - | 5,381,004.31 | 5,899,266.54 | 11,280,270.85 | | |
| Net book value as at December 31, 2024 | 517,305.21 | 5,121,752.23 | 3,315,618.65 | 8,954,676.09 | | |
| — | | | | : | | |

Depreciation for the years ended December 31, 2024 and 2023, amounted to Baht 5.17 million and Baht 3.41 million, respectively, were included in profit or loss.

...... Director

(Mr. Sakboworn Pukkanasut)

15. INTANGIBLE ASSETS

Intangible assets as at December 31, 2024 consisted of:

| | Unit : Baht | | | | | |
|--|--|----------------|--------------|--|--|--|
| | Financial statements in which the equity method is applied | | | | | |
| | and Separate financial statements | | | | | |
| | Computer | | | | | |
| | Computer | software under | | | | |
| | software | development | Total | | | |
| Cost: | | | | | | |
| Balance as at January 1, 2024 | 4,005,142.00 | 99,750.00 | 4,104,892.00 | | | |
| Purchase during the year | 421,572.52 | 275,000.00 | 696,572.52 | | | |
| Write-off during the year | - | (275,000.00) | (275,000.00) | | | |
| Balance as at December 31, 2024 | 4,426,714.52 | 99,750.00 | 4,526,464.52 | | | |
| Accumulated amortization: | | | | | | |
| Balance as at January 1, 2024 | 2,173,352.98 | - | 2,173,352.98 | | | |
| Amortization for the year | 487,648.87 | - | 487,648.87 | | | |
| Balance as at December 31, 2024 | 2,661,001.85 | - | 2,661,001.85 | | | |
| Net book value: | | | | | | |
| Net book value as at January 1, 2024 | 1,831,789.02 | 99,750.00 | 1,931,539.02 | | | |
| Net book value as at December 31, 2024 | 1,765,712.67 | 99,750.00 | 1,865,462.67 | | | |

Amortization for the years ended December 31, 2024 and 2023 amounted to Baht 0.49 million and Baht 0.38 million, respectively, were included in profit or loss.

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DEFERRED TAX ASSETS 16.

Movements in deferred tax assets and liabilities during the year were as follows:

| | Unit : Baht | | | | | |
|--|--|----------------|------------------------|-------------------|--|--|
| | Financial statements in which the equity method is applied | | | | | |
| | | and Separate | e financial statements | | | |
| | | Movement i | ncrease (decrease) | | | |
| | As at | | Other comprehensive | As at | | |
| | January 1, 2024 | Profit or loss | income | December 31, 2024 | | |
| Deferred tax assets: | | | | | | |
| Trade and other current receivables | | | | | | |
| (Allowance for expected credit losses) | 68,543.89 | - | - | 68,543.89 | | |
| Current contract assets | | | | | | |
| (Allowance for expected credit losses) | - | 130,282.59 | - | 130,282.59 | | |
| Installment contract receivables | | | | | | |
| (Allowance for expected credit losses) | - | 3,670,984.84 | - | 3,670,984.84 | | |
| Lease liabilities | 2,825,894.12 | (573,252.75) | - | 2,252,641.37 | | |
| Non-current provisions for employee | | | | | | |
| benefits | 1,610,760.80 | 490,394.80 | (278,198.40) | 1,822,957.20 | | |
| Total deferred tax assets | 4,505,198.81 | 3,718,409.48 | (278,198.40) | 7,945,409.89 | | |
| Deferred tax liabilities: | | | | | | |
| Right-of-use assets (Depreciation) | 2,255,532.80 | (464,597.58) | - | 1,790,935.22 | | |
| Total deferred tax liabilities | 2,255,532.80 | (464,597.58) | | 1,790,935.22 | | |
| Total deferred tax - net | 2,249,666.01 | 4,183,007.06 | (278,198.40) | 6,154,474.67 | | |

..... Director

..... Director

(Mr. Sakboworn Pukkanasut)

Income tax expenses for the years ended December 31, were as follows:

| | Unit : Baht | | | | | |
|---|-------------------------------|----------------|-------------------------------|----------------|--|--|
| | Financial statements in which | | | | | |
| | the equity met | hod is applied | Separate financial statements | | | |
| | 2024 | 2023 | 2024 | 2023 | | |
| Profit before income tax | 111,781,800.68 | 138,982,102.71 | 111,956,789.57 | 138,982,102.71 | | |
| Tax rate | 20.00% | 20.00% | 20.00% | 20.00% | | |
| Current income tax expenses as tax rate | 22,356,360.14 | 27,796,420.54 | 22,391,357.91 | 27,796,420.54 | | |
| Non-deductible expenses by the | | | | | | |
| Revenue Code | 660,009.48 | 2,310,596.73 | 660,009.48 | 2,310,596.73 | | |
| Double expenses by the Revenue Code | (187,156.07) | (280,759.06) | (187,156.07) | (280,759.06) | | |
| Share of loss from investment | | | | | | |
| in associate | 34,997.77 | - | - | - | | |
| Income tax expenses | 22,864,211.32 | 29,826,258.21 | 22,864,211.32 | 29,826,258.21 | | |
| The effective tax rate | 20.45% | 21.46% | 20.42% | 21.46% | | |

The Company used income tax rate of 20% for the calculation of corporate income tax for the years ended December 31, 2024 and 2023.

17. OTHER NON-CURRENT ASSETS

Other non-current assets as at December 31, consisted of:

| | Unit : Baht Financial statements in which the equity method is applied | |
|---|--|---------------|
| | | |
| | | |
| | and Separate financial statements | |
| | 2024 | 2023 |
| Corporate income tax and withholding tax refundable | - | 19,990,620.45 |
| Deposit | 4,330,449.00 | 4,354,988.00 |
| Total other non-current assets | 4,330,449.00 24,345,608.45 | |

...... Director

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(Mr. Sakboworn Pukkanasut)

18. SHORT-TERM LOANS FROM FINANCIAL INSTITUTIONS

Movements in short-term loans from financial institutions for the years ended December 31, were as follows:

| | Unit : Baht | |
|------------------------------------|-----------------------------------|------------------|
| | Financial statements in which | |
| | the equity method is applied | |
| | and Separate financial statements | |
| | 2024 | 2023 |
| Promissory notes and trust receipt | | |
| Balance as at January 1, | - | - |
| Increase during the year | 181,649,801.24 | 198,699,686.64 |
| Decrease during the year | - | (198,699,686.64) |
| Balance as at December 31, | - 181,649,801.24 | |

As at December 31, 2024, the short-term loans from financial institutions have the term of 91 - 181 days (2023 are 178 - 180 days). The loans carries an interest at the market rate and are guaranteed by the transfer of the rights to receive trade receivables and installment contract receivables (Notes 8 and 9), and other non-current financial assets.

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..... Director

(Mr. Sakboworn Pukkanasut)

19. TRADE AND OTHER CURRENT PAYABLES

Trade and other current payables as at December 31, consisted of:

| | Unit : Baht Financial statements in which the equity method is applied and Separate financial statements | |
|--|---|----------------|
| | | |
| | | |
| | | |
| | 2024 | 2023 |
| Trade payables | 577,377,413.53 | 246,832,006.18 |
| Other current payables | | |
| Payables for purchase of assets | 1,763,959.72 | 312,641.76 |
| Accrued incentive expenses | 1,783,505.04 | 13,184,466.70 |
| Accrued interest expenses | 25,506.34 | - |
| Accrued expenses | 3,221,865.80 | 4,054,703.25 |
| Withholding tax payables | 3,250,423.05 | 1,703,236.00 |
| Undue output VAT | 44,245,758.17 | 25,279,413.18 |
| Revenue Department payable | - | 9,031,466.78 |
| Retention payables | 8,400,753.86 | 13,093,848.15 |
| Others | 746,468.95 | 247,469.56 |
| Total other current payables | 63,438,240.93 | 66,907,245.38 |
| Total trade and other current payables | 640,815,654.46 | 313,739,251.56 |

The resolution of the Executive Committee Meeting No. 7/2024 held on August 5, 2024, approved the Company's recognition of the reversal of employee incentive expenses amounting to Baht 11.95 million.

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..... Director

(Mr. Sakboworn Pukkanasut)

20. LONG-TERM LOAN FROM A FINANCIAL INSTITUTION

Long-term loan from a financial institution as at December 31, consisted of:

| | Unit : Baht | |
|---|-----------------------------------|-----------------|
| | Financial statements in which | |
| | the equity method is applied | |
| | and Separate financial statements | |
| | 2024 2023 | |
| Long-term loan from a financial institution | 114,284,000.00 | 171,428,000.00 |
| Less deferred financing service fee | (66,061.95) | (146,986.58) |
| Total long-term loan | 114,217,938.05 | 171,281,013.42 |
| Less current portion | (57,095,083.19) | (57,063,075.37) |
| Long-term loan from a financial institution - net | 57,122,854.86 114,217,938.05 | |

Movements in long-term loan from a financial institution for the years ended December 31, are as follows:

| | Unit : Baht | |
|--------------------------------|-----------------------------------|-----------------|
| | Financial statements in which | |
| | the equity method is applied | |
| | and Separate financial statements | |
| | 2024 | 2023 |
| Balance as at January 1, | 171,281,013.42 | - |
| Increase during the year | - | 199,800,000.00 |
| Decrease during the year | (57,144,000.00) | (28,572,000.00) |
| Amortize financing service fee | 80,924.63 | 53,013.42 |
| Balance as at December 31, | 114,217,938.05 171,281,013.42 | |

As at December 31, 2024 and 2023, long-term loan from a financial institution carry interest at the MLR minus a certain rate, according to an agreement. The loan principal is to be repaid in monthly installments of 42 months.

As at December 31, 2024 and 2023, long-term loan from a financial institution is guaranteed by the mortgage of the Company's land and authorized to receive the installment contract receivable (Note 9).

...... Director

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(Mr. Sakboworn Pukkanasut)

21. LEASE LIABILITIES

Lease liabilities as at December 31, consisted of:

| | Unit : Baht | |
|---|-----------------------------------|----------------|
| | Financial statements in which | |
| | the equity method is applied | |
| | and Separate financial statements | |
| | 2024 2023 | |
| Lease liabilities | 11,010,000.00 | 14,036,400.00 |
| Less deferred interest expenses | (665,574.21) | (1,105,815.24) |
| Present value of future minimum lease payments | 10,344,425.79 | 12,930,584.76 |
| Less current portion | (4,455,462.75) | (4,220,480.01) |
| Lease liabilities - net | 5,888,963.04 | 8,710,104.75 |
| Net book value of assets under lease agreements | 8,954,676.09 11,280,270.85 | |

Movements in lease liabilities for the years ended December 31, were as follows:

| | Unit : Baht | |
|---|-----------------------------------|----------------|
| | Financial statements in which | |
| | the equity method is applied | |
| | and Separate financial statements | |
| | 2024 2023 | |
| Balance as at January 1, | 12,930,584.76 | 10,792,949.42 |
| Increase during the year | 3,091,450.91 | 5,675,015.16 |
| Decrease during the year | (6,131,300.00) | (4,096,400.00) |
| Decrease from cancellation of lease liabilities | (131,519.38) | - |
| Amortization of deferred interest expenses | 585,209.50 | 559,020.18 |
| Balance as at December 31, | 10,344,425.79 12,930,584.7 | |

..... Director

..... Director

(Mr. Sakboworn Pukkanasut)

The Company has future minimum lease payments required under the lease agreements as at December 31, 2024, as follow:

| | Unit : Baht | | |
|---------------------------------|---|--------------|---------------|
| | Financial statements in which the equity method | | |
| | is applied and Separate financial statements | | |
| | Within 1 year | 1 - 5 years | Total |
| Future minimum lease payments | 4,826,000.00 | 6,184,000.00 | 11,010,000.00 |
| Deferred interest expenses | (370,537.25) | (295,036.96) | (665,574.21) |
| Present value of future minimum | | | |
| lease payments | 4,455,462.75 | 5,888,963.04 | 10,344,425.79 |

The Company has entered into lease agreements for land, buildings, and vehicles with related party and other companies. The terms of these agreements generally range from 2 - 6 years. The Company uses its an incremental borrowing rate of 4.00% - 5.12% per annum (2023 are 4.00% - 5.07% per annum) in calculating the present value of lease payments.

22. NON-CURRENT PROVISIONS FOR EMPLOYEE BENEFITS

Movements in the present value of non-current provisions for employee benefits for the years ended December 31, are as follows:

| | Unit : Baht | |
|--|--|--------------|
| | Financial statements in which the equity method is applied and Separate financial statements | |
| | | |
| | | |
| | 2024 | 2023 |
| Non-current provisions for employee benefits | | |
| as at January 1, | 8,053,804.00 | 6,278,868.00 |
| Included in profit or loss: | | |
| Current service costs | 2,258,666.00 | 1,917,755.00 |
| Cost of interest | 193,308.00 | 149,085.00 |
| Included in other comprehensive income: | | |
| Actuarial gains arising from | | |
| Demographic assumptions changes | (629,536.00) | - |
| Financial assumptions changes | (21,687.00) | - |
| Experience adjustments | (739,769.00) | - |
| Employee benefits paid during the year | - | (291,904.00) |
| Non-current provisions for employee benefits | 9,114,786.00 | 8,053,804.00 |
| Director | | Director |

(Mr. Sakboworn Pukkanasut)

as at December 31,

Employee benefits expenses for the years ended December 31, consist of.

| | Unit : Baht | |
|----------------------------------|-----------------------------------|--------------|
| | Financial statements in which | |
| | the equity method is applied | |
| | and Separate financial statements | |
| | 2024 | 2023 |
| Current service costs | 2,258,666.00 | 1,917,755.00 |
| Cost of interest | 193,308.00 | 149,085.00 |
| Total employee benefits expenses | 2,451,974.00 | 2,066,840.00 |
| | | |

Employee benefits expenses for the years ended December 31, as presented in the statement of profit or loss, are as follows:

| | Unit : Ba | Unit : Baht | |
|--|---|-------------------------------|--|
| | Financial stateme | Financial statements in which | |
| | the equity method is applied and Separate financial statements | | |
| | | | |
| | 2024 | 2023 | |
| Cost of services | 818,188.00 | 705,157.00 | |
| Distribution costs and administrative expenses | 1,633,786.00 | 1,361,683.00 | |
| Total employee benefits expenses | 2,451,974.00 | 2,066,840.00 | |
| | | | |

The principal actuarial assumptions as of the valuation date are summarized as follows:

| | Percentage (%) / annum | |
|-------------------------------------|---|--------------------|
| | Financial statements in which | |
| | the equity method is appliedand Separate financial statements20242023 | |
| | | |
| | | |
| Discount rate | 2.42 | 2.40 |
| Future monthly salary increase rate | 5.00 | 5.00 |
| Mortality rate | 100% of Thai | 100% of Thai |
| | Mortality Ordinary | Mortality Ordinary |
| | Tables of 2017 | Tables of 2017 |

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(Mr. Sakboworn Pukkanasut)

The results of the sensitivity analysis for significant assumptions that affect on the present value of the employee benefit obligations as at December 31, 2024, are summarized below:

| | Unit : Baht | | | |
|--|--|--------------|--|--|
| | Financial statements in which | | | |
| | the equity method is applied and Separate financial statements Increase 1% Decrease 1% | | | |
| | | | | |
| | | | | |
| | (967,992.00) | 1,113,635.00 | | |
| | 1,048,950.00 | (932,354.00) | | |
| | (1,055,742.00) 359,632.00 | | | |

As at December 31, 2024, the maturity analysis of undiscounted cash flow of benefit payments was as follows:

| | Unit : Baht Financial statements in which | | |
|---------------------------|--|--|--|
| | | | |
| | the equity method is applied | | |
| | and Separate financial statements | | |
| Within 1 year | - | | |
| Over 1 and up to 5 years | 3,921,904.00 | | |
| Over 5 and up to 10 years | 12,676,411.00 | | |
| Over 10 years | 222,860,716.00 | | |

As at December 31, 2024 and 2023, the weighted average duration of the payments of employee benefits are 12 years and 8 years, respectively.

23. Warrants

On March 31, 2023, the warrant holders exercised 8,673,390 units of INSET-W1 warrants to purchase 8,673,390 ordinary shares at Baht 2.00 per share, totaling Baht 17.35 million. The Company registered the paid-up capital with the Department of Business Development, Ministry of Commerce, on April 4, 2023.

On October 24, 2023, the warrant holders exercised 53,933,330 units of INSET-W1 warrants to purchase 53,933,330 ordinary shares at Baht 2.00 per share, totaling Baht 107.87 million. The Company registered the paid-up capital with the Department of Business Development, Ministry of Commerce, on October 26, 2023.

As at October 25, 2023, the Company's warrants to purchase ordinary shares No.1 (INSET-W1) had expired, with a remaining balance of 110,314,142 unexercised warrant units.

...... Director

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(Mr. Sakboworn Pukkanasut)

24. LEGAL RESERVE

Pursuant to the Public Limited Company Act B.E. 2535, the Company must set aside a reserve fund constituting no less than 5 % of the annual net profit deducted by the total deficit brought forward (if any) until the reserve equals no less than 10 % of the registered capital. This legal reserve is not available for dividend distribution.

25. DIVIDEND

- 25.1 The resolutions of the Annual General Meeting of Shareholders for the year 2024 held on April 22, 2024, approved to pay a dividend from the Company's operating performance for the period from July 1, 2023 to December 31, 2023 which is a rate of Baht 0.05 per share, totaling of Baht 40.64 million to shareholders in proportion to their share. The dividends were paid to shareholders of the Company in May 2024.
- 25.2 The resolution of the Board of Directors' Meeting No. 3/2023, held on August 10, 2023, approved to pay an interim dividend from the Company's operating performance for the period from January 1, 2023 to June 30, 2023 which is a rate of Baht 0.04 per share, totaling of Baht 30.35 million to shareholders in proportion to their share. The interim dividends were paid to shareholders of the Company in September 2023.
- 25.3 The resolutions of the Annual General Meeting of Shareholders for the year 2023 held on April 5, 2023, approved to pay a dividend from the Company's operating performance for the year from December 31, 2022 which is a rate of Baht 0.05 per share, totaling of Baht 37.51 million to shareholders in proportion to their share. The dividends were paid to shareholders of the Company in May 2023.

..... Director

26. BASIC EARNINGS PER SHARE AND DILUTED EARNINGS PER SHARE

Basic earnings per share and diluted earnings per share for the years ended December 31, are calculated as follows:

| | Unit : Baht | | | | | | | |
|-------------------------------------|--|----------------|----------------|----------------|--|--|--|--|
| | Financial statements in which the equity method is applied | | | | | | | |
| | and Separate financial statements | | | | | | | |
| | 2024 | 2024 2023 2024 | | | | | | |
| Profit for the year | 88,917,589.36 | 109,155,844.50 | | | | | | |
| Weighted average number of ordinary | | | | | | | | |
| share (shares) | | | | | | | | |
| Number of issued ordinary shares | | | | | | | | |
| as at January 1, | 812,773,031.00 | 750,166,311.00 | 812,773,031.00 | 750,166,311.00 | | | | |
| Warrants | - | 16,754,125.00 | - | 16,754,125.00 | | | | |
| Weighted average number of issued | | | | | | | | |
| and fully paid-up ordinary shares | 812,773,031.00 | 766,920,436.00 | 812,773,031.00 | 766,920,436.00 | | | | |
| The number of incremental ordinary | | | | | | | | |
| share as a convertible | | | | | | | | |
| Warrants | - | - | - | - | | | | |
| Number of diluted ordinary shares | 812,773,031.00 | 766,920,436.00 | 812,773,031.00 | 766,920,436.00 | | | | |
| Basic earnings per share | 0.11 | 0.14 | 0.11 | 0.14 | | | | |
| Diluted earnings per share | 0.11 | 0.14 | 0.11 | 0.14 | | | | |

27. SIGNIFICANT EXPENSES BY NATURE

Significant expenses by nature for the years ended December 31, consisted of:

| | Unit: Million Baht | | | | |
|---|--|--------|--|--|--|
| | Financial statements in which | | | | |
| | the equity method is applied and Separate financial statements | | | | |
| | | | | | |
| | 2024 2023 | | | | |
| Purchase of finished goods | 85.73 | 493.93 | | | |
| Purchase of raw materials and consumable materials used | 900.65 | 370.19 | | | |
| Service fees for installation subcontracts | 697.94 | 521.55 | | | |
| Director and employee's benefits expenses | 80.69 | 68.98 | | | |
| Depreciation and amortization | 13.50 | 10.52 | | | |
| Professional fee | 8.29 | 5.86 | | | |
| Utilities costs and expenses | 17.11 | 4.97 | | | |
| | | | | | |

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Rental and service expenses

2.91

1.53

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(Mr. Sakboworn Pukkanasut)

28. **OPERATING SEGMENTS**

The Company operates in four business segments, construction of data center and information technology system, telecommunications and transportation infrastructure, maintenance and other services, and trading telecommunication and information technology systems equipment. Revenues and expenses relate to business segments and geographical segments for the years ended December 31, as follows:

| | Unit : Thousand Baht | | | | | | | | | |
|--|--|----------------------|----------------------|----------------|--------------|--------------|----------------|------------------|----------------|----------------|
| | Financial statements in which the equity method is applied | | | | | | | | | |
| | | | | | | | Trading teleco | mmunication | | |
| | Construction of | data center and | Telecommun | ications and | | | and informatio | n technology | | |
| | information tech | nology system | transportation | infrastructure | Maintenance | and services | system eq | system equipment | | tal |
| | 2024 | 2023 | 2024 | 2023 | 2024 | 2023 | 2024 | 2023 | 2024 | 2023 |
| Timing of revenue recognition | | | | | | | | | | |
| Point in time | - | - | - | - | 2,426.65 | 15,088.25 | 89,334.28 | 526,539.20 | 91,760.93 | 541,627.45 |
| Over time | 1,323,662.19 | 641,146.29 | 303,295.29 | 206,437.87 | 225,430.29 | 242,686.49 | - | - | 1,852,387.77 | 1,090,270.65 |
| Total revenues from sales and services | 1,323,662.19 | 641,146.29 | 303,295.29 | 206,437.87 | 227,856.94 | 257,774.74 | 89,334.28 | 526,539.20 | 1,944,148.70 | 1,631,898.10 |
| Costs | (1,215,096.52) | (564,792.20) | (257,162.98) | (151,357.87) | (160,110.21) | (192,119.84) | (85,732.52) | (493,925.85) | (1,718,102.23) | (1,402,195.76) |
| Segment gross profit | 108,565.67 | 76,354.09 | 46,132.31 | 55,080.00 | 67,746.73 | 65,654.90 | 3,601.76 | 32,613.35 | 226,046.47 | 229,702.34 |
| Unallocated costs | | | | | | | | | (64,567.29) | (44,708.08) |
| Gross profit | | | | | | | | | 161,479.18 | 184,994.26 |
| Other income | | | | | | | | | 29,972.16 | 26,033.33 |
| Distribution costs | | | | | | | | | (6,744.92) | (8,619.36) |
| Administrative expenses | | | | | | | | | (74,749.13) | (56,770.30) |
| Reversal of employee incentive expenses | | | | | | | | | 10,400.96 | 1,488.95 |
| Finance costs | | | | | | | | | (8,401.46) | (8,144.78) |
| Share of loss from investment in associate | | | | | | | | | (174.99) | - |
| Income tax expenses | | | | | | | | | (22,864.21) | (29,826.26) |
| Profit for the year | | | | | | | | | 88,917.59 | 109,155.84 |
| The Company's does not present assets by segme | nt because the Comp | pany's uses the same | e assets for each se | gment. | | | | | | |

......Director

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The Company has revenue from services under the Type 3 Telecommunication Business License No. TEL3/2564/011 for the year ended December 31, 2024, amounting to Baht 106,928.33.

Major customers

For the years ended December 31, 2024 and 2023, the Company has revenue from 3 major customers and 4 major customers, respectively, totaling Baht 1,712.91 million and Baht 1,335.70 million, respectively.

29. EMPLOYEES PROVIDENT FUND

The Company and their employees have jointly established a provident fund in accordance with the Provident Fund Act B.E. 2530. Employees contribute to the fund monthly at the rate of 5% (depending on the age of the work) and the Company contributed to the fund monthly at the referred rate plus 5%. The Company will pay to employees upon termination in accordance with the fund rules. The contributions started from March, 2012. For the years ended December 31, 2024 and 2023, the Company contributed to the fund amounting to Baht 2.61 million and Baht 2.13 million, respectively.

30. FINANCIAL INSTRUMENTS

Financial risk management policies

The Company's financial instruments principally comprise cash and cash equivalents, trade and other current receivables, installment contract receivables, contract assets, other financial assets, trade and other current payables, contract liabilities, retention payables, long-term loan from a financial institution, and lease liabilities. The financial risks associated with these financial instruments and how they are managed is described below.

Credit risk

The Company is exposed to credit risk primarily with respect to trade receivables and installment contract receivables. However, due to a prudent credit policy and most customers are government agencies, the Company does not expect to incur material financial losses. The maximum exposure to credit risk is limited to the carrying amounts of trade receivables and installment contract receivable as stated in the statements of financial position.

......Director

..... Director

(Mr. Sakboworn Pukkanasut)

Interest rate risk

The Company's exposure to interest rate risk relates primarily to cash and cash equivalents, installment contract receivables, other financial assets, loan from financial institutions and lease liabilities under financial arrangement agreements. However, most of the Company's financial assets and liabilities bear floating interest rates or fixed interest rates, which are close to the market rate, the Company's interest rate risk is expected to be minimal.

As at December 31, 2024 and 2023, significant financial assets and liabilities, classified by type of interest rate, are summarized in the table below, with those financial assets and liabilities that carry fixed interest rates further classified based on their maturity dates, or the repricing date if this occurs before the maturity date.

Unit : Baht

| | Unit : Bant | | | | | | | |
|-------------------------------------|--|--------|--------|--------|--------------|----------|---------------|--|
| | Financial statements in which the equity method is applied and Separate financial statements As at December 31, 2024 | | | | | | | |
| | | | | | | | | |
| | Fixed interest rates Floating interest rate | | | | | | | |
| | Within | Over | Within | Over | Non-interest | | Average | |
| | 1 year | 1 year | 1 year | 1 year | bearing | Total | interest rate | |
| | | | | | | | (% per annum) | |
| Financial assets | | | | | | | | |
| Cash and cash equivalents | - | - | 114.79 | - | 3.07 | 117.86 | 0.25 - 0.50 | |
| Trade and other current receivables | - | - | - | - | 634.75 | 634.75 | - | |
| Installment contract receivables | 186.25 | 282.71 | - | - | - | 468.96 | 3.75 - 6.42 | |
| Contract assets | - | - | - | - | 973.41 | 973.41 | - | |
| Other non-current financial assets | - | - | - | 82.66 | - | 82.66 | 0.40 - 1.80 | |
| | 186.25 | 282.71 | 114.79 | 82.66 | 1,611.23 | 2,277.64 | | |
| Financial liabilities | | | | | | | | |
| Short-term loans from financial | | | | | | | | |
| institutions | 181.65 | - | - | - | - | 181.65 | 3.75 - 4.03 | |
| Trade and other current payables | - | - | - | - | 640.82 | 640.82 | - | |
| Contract liabilities | - | - | - | - | 0.82 | 0.82 | - | |
| Retention payables | - | - | - | - | 4.60 | 4.60 | - | |
| Long-term loan from a financial | | | | | | | | |
| institution | - | - | 57.10 | 57.12 | - | 114.22 | 5.00 - 5.12 | |
| Lease liabilities | 4.46 | 5.88 | - | - | - | 10.34 | 4.00 - 5.12 | |
| | 186.11 | 5.88 | 57.10 | 57.12 | 646.24 | 952.45 | | |
| | | | | · | | | | |

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..... Director

(Mr. Sakboworn Pukkanasut)

| | Financial statements in which the equity method is applied and Separate financial statements | | | | | | |
|-------------------------------------|--|------------|------------------------|--------|--------------|----------|---------------|
| | As at December 31, 2023 | | | | | | |
| - | Fixed inter | rest rates | Floating interest rate | | | | |
| | Within | Over | Within | Over | Non-interest | | Average |
| | 1 year | 1 year | 1 year | 1 year | bearing | Total | interest rate |
| | | | | | | | (% per annum) |
| Financial assets | | | | | | | |
| Cash and cash equivalents | - | - | 206.27 | - | 18.86 | 225.13 | 0.25 - 0.55 |
| Trade and other current receivables | - | - | - | - | 542.27 | 542.27 | - |
| Installment contract receivables | 75.68 | 360.75 | - | - | - | 436.43 | 4.28 - 6.42 |
| Contract assets | - | - | - | - | 93.66 | 93.66 | - |
| Other current financial assets | - | - | 401.73 | - | - | 401.73 | - |
| Other non-current financial assets | - | - | - | 76.10 | - | 76.10 | 0.14 - 0.85 |
| | 75.68 | 360.75 | 608.00 | 76.10 | 654.79 | 1,775.32 | |
| Financial liabilities | | | | | | | |
| Trade and other current payables | - | - | - | - | 313.74 | 313.74 | - |
| Contract liabilities | - | - | - | - | 0.27 | 0.27 | - |
| Retention payables | - | - | - | - | 5.30 | 5.30 | - |
| Long-term loan from a financial | | | | | | | |
| institution | - | - | 57.06 | 114.22 | - | 171.28 | 4.87 - 5.12 |
| Lease liabilities | 4.22 | 8.71 | - | - | - | 12.93 | 4.00 - 5.07 |
| | 4.22 | 8.71 | 57.06 | 114.22 | 319.31 | 503.52 | |
| | | | | | | | |

Unit : Million Baht

Foreign currency risk

The Company's exposure to foreign currency risk is considered to be low since the majority of its business transactions are denominated in local currency.

Liquidity risk

The Company monitors its liquidity risk by maintaining a level of cash and cash equivalents deemed adequate by management to finance the Company and to mitigate the effects of fluctuations in cash flows.

...... Director

..... Director

(Mr. Sakboworn Pukkanasut)

Fair value of financial instruments

Given that most of financial assets and financial liabilities are short-term or bearing interest rate closely to market rate, and loans denominated in Thai Baht bearing the market interest rates, the Company's management believes that the fair value of those financial assets and financial liabilities does not materially differ from their carrying value, except for other current financial assets as disclosed in Note to the Financial Statements No. 11.

Capital management

The objectives of the Company's capital management are to safeguard the Company's ability to continue as a going concern in order to provide returns to the Company's shareholders and benefits to other stakeholders. The management sets strategies to support the Company's operations for more efficiency, and better performance and stronger financial status, including dividend and capital management policies to maintain the optimal capital structure and cost of capital.

31. COMMITMENTS AND CONTINGENT LIABILITIES

The Company has the following commitments and contingent liabilities as follows:

- 31.1 As of December 31, 2024, and 2023, the Company has commitments under the operating lease and service contracts payment in the future amounting to Baht 1.28 million and Baht 0.73 million, respectively.
- 31.2 As at December 31, 2024, and 2023, the Company has the loan credit facilities, bank overdraft, promissory note, letter of credit, forward contracts and letters of guarantee for the business of the Company totaling of Baht 1,581.00 million. The credit facilities are guaranteed by a mortgage of the Company's land, authorized and transferred the rights to receive the trade receivable and installment contract receivables (Notes 8 and 9), a portion of the Company's land and constructions (Note 13), and other non-current financial assets.
- 31.3 As at December 31, 2024 and 2023, the Company has commitments with financial institutions for the letters of guarantee issued by the financial institutions amounting to Baht 281.33 million and Baht 151.55 million, respectively.
- 31.4 As at December 31, 2024 and 2023, the Company had commitments for land improvements and computer software under development amounting to Baht 1.94 million and Baht 0.10 million, respectively.
- 31.5 As at December 31, 2023, the Company has a commitments for unused letters of credit amounting to Baht 38.88 million.

..... Director

..... Director

(Mr. Sakboworn Pukkanasut)

32. RECLASSIFICATIONS OF ACCOUNTS

During the year, the Company has reclassified certain accounts in the statement of comprehensive income for the year ended December 31, 2023 to conform to presentation of the financial statements of current year which does not have any significant impact on net profit or shareholders' equity as follows:

| | Financial statements in which the equity method | | | | | | |
|---|---|------------------|----------------|--|--|--|--|
| | is applied and Separate financial statements | | | | | | |
| | Before After | | | | | | |
| | reclassification | reclassification | | | | | |
| For the year ended December 31, 2023 | | | | | | | |
| Cost of services | 950,644,950.16 | 2,333,046.58 | 952,977,996.74 | | | | |
| Distribution costs | 8,299,550.95 | 319,804.38 | 8,619,355.33 | | | | |
| Administrative expenses | 57,934,202.17 | (1,163,903.25) | 56,770,298.92 | | | | |
| Reversal of employee incentive expenses | - (1,488,947.71) (1,488,947 | | | | | | |

33. EVENT AFTER THE REPORTING PERIOD

The resolution of the Board of Directors' Meeting No. 1/2025, held on February 11, 2025, approved to pay a dividend from the Company's operating performance for the year ended December 31, 2024 which is a rate of Baht 0.08 per share or not exceeding of Baht 65.02 million to shareholders in proportion to their share held and specified the list of shareholders entitled to receive dividends (Record Date) on March 12, 2025 and dividend payments will be paid on May 16, 2025. The dividend payments must be approved at the Annual General Meeting of the Company's shareholders.

34. APPROVAL OF THE FINANCIAL STATEMENTS

These financial statements were authorized for issue by the Company's Board of Directors on February 11, 2025.

...... Director

..... Director

(Mr. Sakboworn Pukkanasut)